



# Select Committee on the 2026 Commonwealth Games Bid

## DEPARTMENT / AGENCY QUESTIONNAIRE, SEPTEMBER 2023

### The Inquiry

On 2 August 2023, the Legislative Council resolved to establish a select committee to investigate and report on the 2026 Commonwealth Games and the progress of the regional infrastructure build. An interim report is due by April 2024 and a final report is due by April 2025.

### Terms of Reference

A Select Committee of nine members be appointed to inquire into, consider and report on the 2026 Commonwealth Games and the progress of the regional infrastructure build, including but not limited to —

- (a) the potential failures in governance, probity and procurement processes in the Victorian Government's bid, contract, and termination of the 2026 Commonwealth Games;
- (b) the impacts of the contract termination of the Commonwealth Games on Victoria's reputation, business community, tourism, and major events;
- (c) the Victorian Government advice received from government departments, councils, agencies, consultants, and contractors;
- (d) the potential of undue influence by the executive on the independence of the public service;
- (e) the timeline, progress and budget of the Victorian Government's regional infrastructure and housing build;
- (f) the impact on community, social, amateur, and professional sport in Victoria;
- (g) any other relevant matter.

### Questionnaire to relevant departments and agencies

This questionnaire seeks information about how the terms of reference affects each department or agency including budget allocations, infrastructure projects and assets, and other key economic, financial management and emerging issues.

Please answer all questions that may be applicable to your department/agency and advise if some, or all questions are not applicable.

### Timeline and format

Responses to this questionnaire are due by **5.00pm on Monday, 2 October 2023**. It is essential that the Committee receive responses by this date to allow sufficient time to consider them before public hearings which are likely to commence in early October 2023. The completed questionnaire should be sent (in the format received) to: [commonwealthgames@parliament.vic.gov.au](mailto:commonwealthgames@parliament.vic.gov.au)

**Department of Jobs, Skills, Industry and Regions (DJSIR) explanatory notes:**

- DJSIR has completed this questionnaire based on resourcing and transactions of the department.
- DJSIR was known as the Department of Jobs, Precincts and Regions until 1 January 2023.
- DJSIR includes the current and former business units responsible for the delivery of the Commonwealth Games, including the Office of Commonwealth Games, Sport and Recreation Victoria and the Victoria 2026 Organising Committee prior to its commencement of operations as a general government agency on 6 December 2022.
- DJSIR portfolio agency activities have not been included in this response, except to the extent that DJSIR has paid operating grants relevant to the Commonwealth Games (this includes grants paid to Victoria 2026 Pty Ltd (the Organising Committee) and Visit Victoria.
- All expenditure reporting is as at 31 August 2023.

**1) What progress had been made in implementing the major initiatives/programs for the department/agency relevant to the 2026 Commonwealth Games. Please identify a minimum of ten initiatives/programs.**

**Response**

**Notes:**

- i. The “financial output to date” reflects expenditure (payments) made by DJSIR, as at 31 August 2023. It does not reflect expenditure of delivery partner recipients of funds from DJSIR. This expenditure will be reported, where requested, in the delivery partners’ questionnaires.  
The values do not include costs incurred by DJSIR in administering programs.
- ii. The “allocated budget” reflects the portion of the \$2.6 billion budget approved by government in July 2022, to deliver the Victoria 2026 Commonwealth Games.

<b>Major milestone/ initiative</b>	<b>Objective</b>	<b>Financial Output to date<sup>i</sup></b>	<b>Allocated Budget<sup>ii</sup></b>	<b>Activities undertaken</b>
Operating grants to Victoria 2026 Pty Ltd	Funding to support the operations of the Victoria 2026 Organising Committee to acquit their contractual responsibilities.	\$43.550 million	\$1.058 billion	<p>The Organising Committee was incorporated on 7 September 2022 and commenced operations on 6 December 2022.</p> <p>Prior to the cancellation of the Games, the Organising Committee was in a strategic planning phase which focused on defining the scope and delivery strategies for the Games.</p> <p>The integrated venue design process had also commenced, identifying</p>

Major milestone/ initiative	Objective	Financial Output to date <sup>i</sup>	Allocated Budget <sup>ii</sup>	Activities undertaken
				how venues needed to operate and what and how temporary installations and overlay that were required would be implemented for the 2026 Games.
Commonwealth Games Villages	<p>To provide funding to Development Victoria to deliver sufficient and suitable accommodation for athletes, para-athletes and team officials during the 2026 Commonwealth Games through the construction of 4 Games Villages at each of the 4 main hubs.</p> <p>Post Games, a portion of the Games Villages were to be made available as social and affordable housing.</p>	\$9.350 million	\$209.631 million	<p>Detailed planning, costing and design across the 4 proposed Villages had been progressed at the time of the Games cancellation.</p> <p>The request for proposals for early civil works and construction of permanent townhouse/house delivery across the Village sites were released to shortlisted contractors on 2 June 2023, with expression of interest shortlists in the process of being finalised at the time of Games cancellation.</p> <p>Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.</p>
Major Competition Venues	To deliver suitable competition facilities for	\$21.995 million	\$222.034 million <sup>1</sup>	Program delivery cases were prepared for Major Competition Venues in Ballarat and Geelong and design consultants had

<sup>1</sup> Further design and scoping of the Major Competition Venues resulted in a revision to the initial cost estimates approved by Government in July 2022. The final estimated cost of the Major Competition Venues in Ballarat (Eureka Stadium) and Geelong was \$442 million as outlined in the government's media releases (<https://www.premier.vic.gov.au/eureka-stadium-upgrade-track-games>; and <https://www.premier.vic.gov.au/new-venues-and-closing-ceremony-geelong-2026>).

Major milestone/ initiative	Objective	Financial Output to date <sup>i</sup>	Allocated Budget <sup>ii</sup>	Activities undertaken
	Athletics, Aquatics, Gymnastics and Weightlifting during the 2026 Commonwealth Games.			<p>been appointed across the 3 venues. Expressions of Interest for head/main contractors had also been released.</p> <p>Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.</p>
Community Competition Venues	To deliver Commonwealth Games competition facilities with positive legacy benefits for Badminton, Boxing, Hockey, Lawn Bowls, Netball, Rugby 7s, Squash, Shooting and Table Tennis during the 2026 Commonwealth Games through upgrades to existing community sporting facilities.	\$6.942 million	\$194.526 million	<p>Prior to the cancellation of the Games, a program delivery case including project implementation plan and detailed cost plan for each venue had been prepared.</p> <p>Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.</p>
Destination Marketing program	<p>Funding was provided through a grant to Visit Victoria to deliver destination marketing alongside the Commonwealth Games.</p> <p>The objectives of the program included to</p>	\$3.000 million	\$26.000 million	<p>Prior to cancellation of the Games, Visit Victoria completed the Victoria 2026 destination marketing strategy and commenced marketing activities. The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the</p>

Major milestone/ initiative	Objective	Financial Output to date <sup>i</sup>	Allocated Budget <sup>ii</sup>	Activities undertaken
	drive intrastate, interstate and international visitation during and after the Games, and support industry to be ready to welcome visitors to the Games and beyond.			Victoria 2026 Commonwealth Games.
Victoria 2026 Regional Events Fund	The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the Victoria 2026 Commonwealth Games.	\$2.563 million	\$10.641 million	DJSIR had entered into an agreement with Visit Victoria for the delivery of this program. The agreement included a range of governance and risk management provisions, which had been met for the relevant milestones prior to cancellation of the Games.
Victoria 2026 Business Program	The Victoria 2026 Commonwealth Games Business Program was established to support sports diplomacy and trade in conjunction with hosting the Victoria 2026 Commonwealth Games by engaging key stakeholders, buyers, investors and	\$0.847 million	\$10.010 million	Prior to the cancellation of the Victoria 2026 Business Program activities were in design and development phase, with initial engagements and trade activities commenced in 2022-23.

Major milestone/ initiative	Objective	Financial Output to date <sup>i</sup>	Allocated Budget <sup>ii</sup>	Activities undertaken
	influencers across key trade markets and connecting them with Victorian businesses, with a primary focus on the key sectors of food and fibre, international education, technology, sport, sustainability, health and life sciences and advanced manufacturing.			

- 2) **Budget Paper No. 5: Statement of Finances provides a comprehensive operating statement that details each department's revenue and expenses on an accrual basis reflecting the cost of providing its output. Please provide a line-item breakdown of departmental/agency expenditure for the 2026 Commonwealth Games.**

**Response**

Line Item	2022-23 Budget (\$ million)	2022-23 Expenditure (\$ million)	Description
<b>Income from transactions</b>			
Output appropriations	168.510	134.545	All Commonwealth Games expenditure in 2022-23 was funded through output appropriation.
Special appropriations	..	..	N/A
Grants	..	..	N/A
Fair value of assets received free of charge or for nominal consideration	..	..	N/A
Other revenue and income	..	..	N/A
<i>Total income from transactions</i>	<b>168.510</b>	<b>134.545</b>	
<b>Expenses from transactions</b>			
Employee benefits	31.838	23.880	Expenditure relates to salaries, wages, some taxes, leave entitlements and superannuation.
Depreciation	..	0.022	Depreciation charged against assets.
Interest expense	..	..	N/A
Grant expense	110.196	83.993	Grants to delivery partners including Victoria 2026 Pty Ltd, Development Victoria and Visit Victoria.
Other operating expenses	26.476	26.651	Other operating expenses generally represent the day-to-day running costs. This includes office accommodation, information technology (IT) costs, travel, and engagement of professional services.
<i>Total expenses from transactions</i>	<b>168.510</b>	<b>134.545</b>	
<i>Net result from transactions (net operating balance)</i>	<b>0.000</b>	<b>0.000</b>	

**Note:** table may not add due to rounding

**3) For all programs (output initiatives, including grants) with total funding of equal to or greater than \$2.5 million that will now be cancelled, please provide the following:**

- a) name of the program
- b) objective/s of the program
- c) expenditure in the financial years 2022-23 and 2023-24 (and where relevant, future years including any projected or actual contract termination costs)
- d) details of how the program was to be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- e) evidence of the need for the program, and Government’s role in delivering it
- f) evidence of the program’s progress
- g) evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices
- h) information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts.

**Response**

**Note:** Expenditure relates only to payments made by DJSIR, as at 31 August 2023. Wind-up costs are currently being finalised by the department as programs and functions are closed out. The values do not include costs incurred by the department in administering programs.

<b>a)</b>	<b>Name of the program</b>	Operating grants to Victoria 2026 Pty Ltd
<b>b)</b>	<b>Objective/s of the program</b>	Funding to support the operations of the Victoria 2026 Organising Committee to acquit their contractual responsibilities.
<b>c)</b>	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$43.550 million 2023-24: \$0
<b>d)</b>	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games activities and programs delivered through DJSIR were funded through output appropriation.
<b>e)</b>	<b>Evidence of the need for the program, and Government’s role in delivering it</b>	The State was obligated to establish the Victoria 2026 Pty Ltd, the Local Organising Committee to lead the 2026 Victorian Commonwealth Games strategy, planning and delivery.
<b>f)</b>	<b>Evidence of the program’s progress</b>	The Organising Committee was incorporated on 7 September 2022 and commenced operations on 6 December 2022.  Prior to the cancellation of the Games, the Organising Committee was in a strategic planning phase which focused on defining the scope and delivery strategies for the Games.  The integrated venue design process and logistics related planning had also commenced, identifying how venues needed to operate and what temporary installations and overlay were required to facilitate Games operations.



g)	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	<p>The Organising Committee’s operations were delivered in line with the executed agreement between DJSIR and the entity. Additional funding was not required for operations in the stated financial years.</p> <p>The entity has complied with board and statutory obligations in its operations.</p>
h)	<b>Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	<p>The Organising Committee’s work program was focused on delivering the Victoria 2026 Commonwealth Games.</p> <p>The entity has, following the government’s announcement on 18 July, commenced winding up their activities in an orderly manner.</p>

a)	<b>Name of the program</b>	Destination Marketing program
b)	<b>Objective/s of the program</b>	<p>Funding was provided through a grant to Visit Victoria to deliver destination marketing alongside the Commonwealth Games.</p> <p>The objectives of the program included to drive intrastate, interstate and international visitation during and after the Commonwealth Games, support industry to be ready to welcome visitors to the Games and beyond.</p>
c)	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	<p>2022-23: \$3.000 million</p> <p>2023-24: \$0</p>
d)	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
e)	<b>Evidence of the need for the program, and Government’s role in delivering it</b>	Destination marketing activities were to complement the Organising Committee’s event and ticketing specific marketing and to showcase Victorian tourism assets and regional Victorian locations.
f)	<b>Evidence of the program’s progress</b>	Prior to cancellation of the Games, Visit Victoria completed the Victoria 2026 destination marketing strategy and commenced marketing activities.
g)	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	<p>The destination marketing strategy provided by Visit Victoria and the activities detailed in the quarterly report indicated that destination marketing program was progressing in line with expected timeframes and scope.</p> <p>Payments to Visit Victoria in 2022-23 were consistent with the approved budget, and requirements under the agreement had been met.</p>
h)	<b>Information about the nature of the impact of the program ceasing and what strategies</b>	The destination marketing program was focused on developing Victoria’s visitor economy brand for the Victoria 2026 Commonwealth Games.

<b>have been identified to minimise any negative impacts</b>	The \$2 billion Regional Package will ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$20 million for Regional Tourism marketing and \$150 million for the Regional Tourism and Events Fund.
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<b>a) Name of the program</b>	Victoria 2026 Regional Events Fund
<b>b) Objective/s of the program</b>	The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the Victoria 2026 Commonwealth Games.
<b>c) Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$2.563 million 2023-24: \$0
<b>d) Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
<b>e) Evidence of the need for the program, and Government's role in delivering it</b>	The Victoria 2026 Regional Events Fund was intended to attract visitation across regional Victoria which would contribute to the economic benefits from hosting the Games, both during and after the Games.
<b>f) Evidence of the program's progress</b>	Prior to the cancellation of the Games, the program was in a planning and development stage.
<b>g) Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	DJSIR had entered into an agreement with Visit Victoria for the delivery of this program. The agreement included a range of governance and risk management provisions, which had been met for the relevant milestones prior to cancellation of the Games.
<b>h) Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	The Victoria 2026 Regional Events Fund was intended to increase regional tourism and visitation in conjunction with the 2026 Commonwealth Games.  The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games and includes funding for Regional Events as a part of the broader \$150 million Regional Tourism and Events Fund.

<b>a) Name of the program</b>	Victoria 2026 Business Program
<b>b) Objective/s of the program</b>	DJSIR's Victoria 2026 Commonwealth Games Business Program was intended to support sports diplomacy and trade in conjunction with hosting the Victoria 2026 Commonwealth Games.  The program was designed to engage key stakeholders, buyers, investors and influencers across key trade markets and to connect them with Victorian businesses, with a primary focus on the key Victorian sectors of food and fibre, international education,

		technology, sport, sustainability, health and life sciences and advanced manufacturing.
<b>c)</b>	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$0.708 million 2023-24: \$0.139 million
<b>d)</b>	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
<b>e)</b>	<b>Evidence of the need for the program, and Government's role in delivering it</b>	The program was planned over 4-years to build long-term business connections with Commonwealth nations and other key trading countries to generate trade and economic opportunities for Victorian companies and organisations.
<b>f)</b>	<b>Evidence of the program's progress</b>	Prior to cancellation of the Games, the Victoria 2026 Business Program was in design and development phase, with initial engagements and trade activities commenced in 2022-23.
<b>g)</b>	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	The activities commenced prior to Games cancellation were within the scope and budget approved by Government.
<b>h)</b>	<b>Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	The Business Program was intended to foster sports diplomacy and trade opportunities through hosting the 2026 Commonwealth Games.  The \$2 billion Regional Package, announced by the government on 18 July 2023, is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$10 million to support food and fibre exports.

<b>a)</b>	<b>Name of the program</b>	Commonwealth Games Villages
<b>b)</b>	<b>Objective/s of the program</b>	To provide funding to Development Victoria to deliver sufficient and suitable accommodation for athletes, para-athletes and team officials during the 2026 Commonwealth Games through the construction of Commonwealth Games Villages at each of the 4 main hubs.  Post Games, a portion of the Games Villages were to be made available as social and affordable housing.
<b>c)</b>	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$9.350 million 2023-24: \$0.000 million
<b>d)</b>	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
<b>e)</b>	<b>Evidence of the need for the program, and Government's role in delivering it</b>	To meet hosting requirements, the State was to provide accommodation for athletes, para-athletes and teams officials during the Games in March 2026. This also included meeting quality standards and location requirements which necessitated the planning

		of four Games Villages located in each of the sporting hubs.
f)	<b>Evidence of the program's progress</b>	<p>Detailed planning, costing and design across the 4 proposed Villages had been progressed at the time of the Games cancellation.</p> <p>The request for proposals for early civil works and construction of permanent townhouse/house delivery across the Village sites were released to shortlisted contractors on 2 June 2023, with expression of interest shortlists in the process of being finalised at the time of Games cancellation.</p>
g)	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	<p>While the program was still in early planning stages, the work undertaken prior to the cancellation of the Games was delivered within timing and budget parameters.</p> <p>Commonwealth Games infrastructure projects were overseen by steering committees, project control boards, and oversight groups. Projects had appropriate risk and review processes including gateway reviews.</p> <p>At the time of cancellation of Games, requests for proposals were released to enable timely progression of the package.</p>
h)	<b>Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	<p>The Games Villages were planned to provide accommodation during the 2026 Commonwealth Games and to create social and affordable housing benefits for Regional Victorians following the Games.</p> <p>The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$1 billion for the Regional Housing Fund.</p>

a)	<b>Name of the program</b>	Major Competition Venues
b)	<b>Objective/s of the program</b>	To deliver suitable competition facilities for Athletics, Aquatics, Gymnastics and Weightlifting during the 2026 Commonwealth Games.
c)	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$16.601 million 2023-24: \$0.394 million <sup>2</sup>
d)	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
e)	<b>Evidence of the need for the program, and Government's role in delivering it</b>	The State was required to provide suitable competition facilities for sports included in the Commonwealth Games program, with Games requirements including stipulations on specific features required for each sport.

<sup>2</sup> Additional \$5.000 million was paid in 2021-22 for Major Competition Venues, taking total spend to \$21.995 million across life of program.

f)	<b>Evidence of the program's progress</b>	Program delivery cases were prepared for MCVs in Ballarat and Geelong and design consultants had been appointed across the three venues. Expressions of Interest for head / main contractors had also been released.
g)	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices</b>	<p>While the program was still in early stages, the work undertaken prior to the cancellation of the Games was delivered within timing and budget parameters.</p> <p>Design consultants had been appointed for all 3 venues and Expressions of Interest were invited for main works / head contractors for other venues to continue infrastructure delivery in a timely manner.</p> <p>Commonwealth Games infrastructure projects were overseen by steering committees, project control boards, and oversight groups. Projects had appropriate risk and review processes including gateway reviews.</p>
h)	<b>Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	<p>The MCV program was focused on providing suitable and compliant facilities for the Athletics, Aquatics, Gymnastics and Weightlifting during the Games, and leaving a legacy benefit in the hosting communities.</p> <p>The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$550 million for a Regional Sporting Infrastructure Program.</p>

a)	<b>Name of the program</b>	Community Competition Venues
b)	<b>Objective/s of the program</b>	To deliver Commonwealth Games competition facilities with positive legacy benefits for Badminton, Boxing, Hockey, Lawn Bowls, Netball, Rugby 7s, Squash, Shooting and Table Tennis during the 2026 Commonwealth Games through upgrades to existing community sporting facilities.
c)	<b>Expenditure and projected costs in 2022-23 and 2023-24</b>	2022-23: \$6.435 million 2023-24: \$0.507 million
d)	<b>Details of how the program was to be funded</b>	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
e)	<b>Evidence of the need for the program, and Government's role in delivering it</b>	In order to successfully host the Victoria 2026 Commonwealth Games, the State was required to provide suitable competition facilities for sports in the Commonwealth Games program.
f)	<b>Evidence of the program's progress</b>	Prior to the cancellation of the Games, a program delivery case including project implementation plan and detailed cost plan for each venue were prepared.
g)	<b>Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with</b>	While the program was still in early stages, the work undertaken prior to the cancellation of the Games was delivered within timing and budget parameters.

	<b>appropriate governance and risk management practices</b>	Commonwealth Games infrastructure projects were overseen by steering committees, project control boards, and oversight groups. Projects had appropriate risk and review processes including gateway reviews.
<b>h)</b>	<b>Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts</b>	<p>The CCV program planned to provide suitable and compliant facilities for hosting the Commonwealth Games while leaving a legacy benefit in the hosting communities.</p> <p>The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$550 million for a Regional Sporting Infrastructure Program.</p>

**4) For all programs (output initiatives, including grants) with total funding of equal to or greater than \$2.5 million where funding is to be continued, please provide the following:**

- a) name of the program
- b) objective/s of the program
- c) expenditure in the financial years 2022-23 and 2023-24 (and where relevant, future years)
- d) details of how the program will be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- e) evidence of the continued need for the program, and Government’s role in delivering it
- f) evidence of the program’s progress toward its stated objectives and expected outcomes, including the alignment between the program, departmental objectives and any government priorities
- g) evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices
- h) extent and level of efficiencies realised in the delivery of the program
- i) information about the nature of the impact of the program continuing and what strategies have been identified to minimise any negative impacts
- j) evidence that the further funding reflects the actual cost required to deliver the program.

**Response:**

There are no Victoria 2026 Commonwealth Games related programs continuing within the Department of Jobs, Skills, Industry and Regions (DJSIR), noting that numerous programs will be delivered by DJSIR under the \$2 billion Regional Package announced by the Victorian Government on 18 July 2023.

**5) For grant programs announced as part of the 2026 Commonwealth Games expenditure, please provide the following:**

- a) name of the program
- b) objective/s of the program
- c) estimated expenditure in 2022-23 and forward estimates
- d) actual expenditure as at 1 August 2023
- e) source of funding
- f) number of applications received and number of total eligible applicants as at 1 August 2023
- g) number of successful applicants
- h) the status of the program
- i) outcomes achieved as at 1 August 2023
- j) performance measures associated with the grant programs
- k) any budget allocation for the program in the 2023-24 budget

**Response**

No DJSIR grant programs were announced as part of the 2026 Commonwealth Games. DJSIR provided funding to other Victorian Government agencies for the delivery of programs.

**6) For the 2021-22, 2022-23 and 2023-24 financial years, please identify all output(s) for which the department/agency received additional funding through the Treasurer’s Advances for the 2026 Commonwealth Games, why additional funding was required and where it is reported.**

Budget Paper 3 Output <sup>(1)</sup>	2021-22 (\$ million)	2022-23 (\$ million)	2023-24 (\$ million)	Comment
Sport, Recreation and Racing	35.760	135.039	0.000	The funding for the Victoria 2026 Commonwealth Games was released to the department following the tabling in Parliament of the Victorian State Budget in 2021-22 and 2022-23 and therefore classified as Treasurer’s Advance authority.

<sup>(1)</sup> Funding for the Victoria 2026 Commonwealth Games was included in the Sport, Recreation and Racing output in State Budget Paper 3.

**7) Please list the internal departmental/agency performance measures relevant to the 2026 Commonwealth Games including:**

- a) description/purpose of the measure
- b) the target
- c) how it was set
- d) the latest measure outcome

**Response**

There were no Budget Paper 3 performance measures for the Victoria 2026 Commonwealth Games in the 2022-23 and 2023-24 State Budget papers.

**8) Please provide the department's/agency's (actual/expected/forecast) headcount and Full Time Equivalent (FTE) staff numbers and recruitment costs for the 2026 Commonwealth Games for the financial years ending 30 June 2022, 30 June 2023 and 30 June 2024:**

- a) broken down into employee classification codes
- b) broken down into categories of on-going, fixed term or casual
- c) according to their gender identification
- d) employees identifying as Aboriginal or Torres Strait Islander or having a disability.

**Notes:**

- i. All figures reflect employment levels during the last full pay period in June 2022 and 2023.
- ii. Individuals on leave without pay or absent on secondment, external contractor/consultants, temporary employees engaged by employment agencies and statutory appointees are not included in the data.
- iii. Forecasts for 30 June 2024 are currently not available.

30 June 2022

	June 2022						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE
<b>Gender</b>							
Women	21	21	7	0	7	14	14
Men	12	11.8	1	1	1.8	10	10
Self-described	0	0	0	0	0	0	0
<b>VPS 1–6 grades</b>							
VPS 1	0	0	0	0	0	0	0
VPS 2	0	0	0	0	0	0	0
VPS 3	3	3	1	0	1	2	2
VPS 4	3	3	1	0	1	2	2
VPS 5	4	3.8	3	1	3.8	0	0
VPS 6	6	6	2	0	2	4	4
<b>Senior employees</b>							
STS	2	2	1	0	1	1	1
Executives	15	15	0	0	0	15	15
<b>Employees identifying Aboriginal or Torres Strait Islander or having a disability</b>							
Aboriginal or Torres Strait Islander	2	2	0	0	0	2	2



	June 2022						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE
Having a disability	1	1	0	0	0	1	1
<b>Total employees</b>	<b>33</b>	<b>32.8</b>	<b>8</b>	<b>1</b>	<b>8.8</b>	<b>24</b>	<b>24</b>

<b>Recruitment Costs (2021-22):</b>	\$0
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30 June 2023

	June 2023						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE
<b>Gender</b>							
Women	73	71.7	8	1	8.6	64	63.1
Men	41	40.8	2	1	2.8	38	38
Self-described	0	0	0	0	0	0	0
<b>VPS 1–6 grades</b>							
VPS 1	0	0	0	0	0	0	0
VPS 2	3	3	0	0	0	3	3
VPS 3	1	1	0	0	0	1	1
VPS 4	20	19.8	0	0	0	20	19.8
VPS 5	41	39.9	5	2	6.4	34	33.5
VPS 6	30	29.8	5	0	5	25	24.8
<b>Senior employees</b>							
STS	4	4	0	0	0	4	4
Executives	15	15	0	0	0	15	15
<b>Employees identifying Aboriginal or Torres Strait Islander or having a disability</b>							
Aboriginal or Torres Strait Islander	1	1	0	0	0	1	1
Having a disability	3	3	0	0	0	3	3
<b>Total employees</b>	<b>114</b>	<b>112.5</b>	<b>10</b>	<b>2</b>	<b>11.4</b>	<b>102</b>	<b>101.1</b>

<b>Recruitment Costs (2022-23):</b>	\$47,007
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**9) Please provide the number and total value of employee termination payments as of 1 August 2023 relevant to employees working on the Commonwealth Games.**

**Response**

As at 1 August 2023, there were 3 employee termination payments with a total value of \$546,536 related to the Commonwealth Games.

Total value includes accrued leave entitlements, excluding personal leave.

**10) Please provide an organisational executive chart for the 2026 Commonwealth Games, relevant for your department/agency as of 1 June 2022, 1 January 2023 and 1 August 2023.**

***Response***

See attachment – Departmental organisational structure.

**11) What were the main identified gaps in the department's/agency's capability and capacity to deliver the 2026 Commonwealth Games?**

***Response***

As at July 2023, DJSIR was appropriately resourced to plan and deliver the 2026 Commonwealth Games, in line with government decisions. This included supporting the establishment of Victoria 2026 Pty Ltd and entering into agreements with other delivery partners, such as Development Victoria and Visit Victoria to leverage capacity and capability across the Victorian Government. The department was scheduled to undertake some further recruitment in 2023-24.



## Select Committee on the 2026 Commonwealth Games Bid

**12) Please provide an itemised list for the 2021-22, 2022-23 and 2023-24 financial years of the department/agency expenditure on consultants and contractors for the 2026 Commonwealth Games, including the following:**

### Response

a) Name of consultant/contractor	See table below for detail.
b) Project title	
c) Contract cost	
d) Start date	
e) End date	
f) Description	
g) Buying for Victoria website URL	
h) Report to Government finalised (Yes/No)	All engagements of consultants and contractors relating to the Commonwealth Games have been finalised and closed by the Department.
i) URL to the finalised report (if public)	There are no reports relating to these engagements published online.

Name of consultant/contractor	Project title and description	Contract cost (\$)	Start date	End date	Buying for Victoria URL
Ernst & Young	Stage 1 - 2026 Commonwealth Games Hosting Advice	54,346.60	11/11/2021	11/01/2022	N/A – State Purchase Contract
Ernst & Young	Progression of Stage 2, 3 and 4 advisory services for the Victoria 2026 Commonwealth Games	3,118,932.48	11/01/2022	1/03/2023	N/A – State Purchase Contract
Populous Design Pty Ltd	Design and planning for competition venues	838,678.50	12/01/2022	12/01/2023	N/A – State Purchase Contract
Anne Dalton And Associates	Probity adviser and review of approval processes, site selection methodology and criteria	3,267.00	15/11/2021	31/01/2023	N/A – Contract under \$100k
KPMG Australia	Economic analysis of international multisport events	62,262.20	17/02/2022	29/04/2022	N/A – Contract under \$100k
PricewaterhouseCoopers Consulting (Australia) Pty Limited	Develop Commonwealth Games Procurement Strategy and procurement resourcing support	155,258.29	01/03/2022	31/10/2022	N/A – State Purchase Contract
Dench McClean Carlson Pty Ltd	Probity services for procuring branding for the Victoria 2026 Commonwealth Games	13,068.00	12/04/2022	25/07/2022	N/A – Contract under \$100k

Name of consultant/contractor	Project title and description	Contract cost (\$)	Start date	End date	Buying for Victoria URL
Sayers Advisory and Investments Pty Ltd	Victoria 2026 Commonwealth Games infrastructure delivery model review	49,995.00	12/04/2022	27/05/2022	N/A – Contract under \$100k
MI Associates Pty Limited	Professional consulting advice on Commonwealth Games infrastructure	195,707.21	13/05/2022	31/10/2022	N/A – State Purchase Contract
PricewaterhouseCoopers Consulting (Australia) Pty Limited	Integrated plan for delivery of the Victoria 2026 Commonwealth Games	451,000.00	25/05/2022	30/09/2022	N/A – State Purchase Contract
Craig Stephen Williams	Report in relation to the Victoria 2026 Reconciliation Strategy for Commonwealth Games	12,600.00	27/06/2022	31/08/2022	N/A – Contract under \$100k
McKinsey Pacific Rim Inc	Development Plan for the Victoria 2026 Organising Committee	709,500.00	01/07/2022	30/06/2023	N/A – State Purchase Contract
Procurement Co Pty Ltd	Probity advisor services for establishment of project management office	6,064.30	11/07/2022	29/08/2023	N/A – Contract under \$100k
Reconciliation Australia Limited	Advice for Reconciliation Action Plan program development	1,650.00	14/07/2022	12/08/2022	N/A – Contract under \$100k
Accenture Australia Pty Ltd	Commonwealth Games legacy framework and evidence base	231,000.00	20/07/2022	01/12/2022	N/A – State Purchase Contract
Charles Kendall Australia Pty Ltd	Probity advice services for Victoria 2026 Commonwealth Games Organising Committee establishment activities	3,062.40	21/07/2022	30/10/2022	N/A – Contract under \$100k
Hodyl & Co	Preparation of Commonwealth Games Villages design charter and design governance process	93,654.00	27/07/2022	30/09/2022	N/A – Contract under \$100k
Clemenger BBDO (Melbourne) Pty Ltd	Creative agency to develop the brand identity and logo for the Victoria 2026 Commonwealth Games	39,050.00	28/07/2022	30/06/2023	N/A – Contract under \$100k
Emerson Operations Pty Ltd	Company secretarial services for Victoria 2026 Commonwealth Games	122,650.00	01/08/2022	31/03/2023	<a href="https://www.tenders.vic.gov.au/contract/view?id=201811">https://www.tenders.vic.gov.au/contract/view?id=201811</a>
Diligent Board Services Australia Pty Ltd	Board management service for Victoria 2026 Organising Committee	34,100.01	08/08/2022	01/08/2023	N/A – Contract under \$100k
Cultural Perspectives Pty Ltd	Workshopping evaluation of the 2018 Gold Coast Commonwealth Games' Reconciliation Action Plan	10,690.90	10/08/2022	31/10/2022	N/A – Contract under \$100k
J & R Kaufman Family Trust	Translation of Commonwealth Games marketing materials	24,200.00	05/09/2022	30/11/2022	N/A – Contract under \$100k
KPMG Australia	Specialist advice for strategic design and delivery of the Victoria 2026 Commonwealth Games	1,707,231.41	08/09/2022	01/08/2023	N/A – State Purchase Contract

Name of consultant/contractor	Project title and description	Contract cost (\$)	Start date	End date	Buying for Victoria URL
Tim Bamford Consulting Pty Ltd	Expert advice for assurance program for the Commonwealth Games competition venue program	24,552.00	19/09/2022	01/08/2023	N/A – Contract under \$100k
TLA Worldwide (Aust) Pty Ltd	Festival and live site analysis and costings	49,000.00	24/10/2022	21/11/2022	N/A – Contract under \$100k
DHW Collaborations	Victoria 2026 Commonwealth Games community venues program support	571,270.23	02/11/2022	01/08/2023	N/A – State Purchase Contract
Hodyl & Co	Victoria 2026 Commonwealth Games venues design charter development	44,068.20	04/11/2022	30/06/2023	N/A – Contract under \$100k
Hodyl & Co	Victoria 2026 Commonwealth Games design charter for sports venues	5,038.00	04/11/2022	30/06/2023	N/A – Contract under \$100k
Ndevr Environmental Pty Ltd	Carbon target options for Victoria 2026 Commonwealth Games and guidance on measurement and reporting	98,004.50	10/01/2023	01/08/2023	N/A – Contract under \$100k
GHD Pty Ltd	Design, planning and site inspections for Commonwealth Games competition venues	1,162,238.99	14/01/2023	01/08/2023	N/A – State Purchase Contract
Turner & Townsend Pty Ltd	Commonwealth Games 2026 Community Competition Venues Cost planning advice	16,500.00	07/02/2023	01/08/2023	N/A – Contract under \$100k
Maurice Michael Power	Independent infrastructure program assurance review	12,320.00	02/03/2023	01/08/2023	N/A – Contract under \$100k
The Trustee for M Hertan Family Trust	Independent infrastructure program assurance review	25,080.00	02/03/2023	01/08/2023	N/A – Contract under \$100k
SGS Economics and Planning Pty Ltd	Ballarat land use vision	21,994.50	27/03/2023	30/06/2023	N/A – Contract under \$100k
Hodyl & Co	Commonwealth Games Villages design charter additional works	15,004.00	29/03/2023	30/06/2023	N/A – Contract under \$100k
Ernst & Young	Interim project management office support	652,357.45	01/04/2023	01/08/2023	N/A – State Purchase Contract
Dumais Workplace Services Pty Ltd	Workplace facilitation services	6,275.50	04/04/2023	31/07/2023	N/A – Contract under \$100k
RMG (Aus) Pty Ltd	Bendigo Showgrounds Pavilion structural engineering consultancy services	4,840.00	04/04/2023	30/06/2023	N/A – Contract under \$100k
SBLA Studio Pty Ltd	Villages design charter and Commonwealth Games venues design charter	16,885.00	26/04/2023	30/06/2023	N/A – Contract under \$100k

Name of consultant/contractor	Project title and description	Contract cost (\$)	Start date	End date	Buying for Victoria URL
Hassell Ltd	Victoria 2026 Commonwealth Games renders	14,960.00	03/05/2023	30/06/2023	N/A – Contract under \$100k
Tim Bamford Consulting Pty Ltd	Independent infrastructure program assurance review	21,560.00	05/05/2023	01/08/2023	N/A – Contract under \$100k
MI Associates Pty Limited	Victoria 2026 villages infrastructure data analysis	1,168.75	25/05/2023	01/08/2023	N/A – Contract under \$100k
The Trustee for Djandak Fixed Trust	First Nations Artwork for the Victoria 2026 Commonwealth Games Design Charters	3,388.00	29/05/2023	01/08/2023	N/A – Contract under \$100k
Rebecca Casson	Industrial relations advisory services	30,000.00	27/06/2023	01/08/2023	N/A – Contract under \$100k
Secure Project Development Pty Ltd	Independent infrastructure program assurance review	17,820.00	29/06/2023	01/08/2023	N/A – Contract under \$100k
Ian George Hatfield	Independent infrastructure program assurance review	8,000.00	29/06/2023	01/08/2023	N/A – Contract under \$100k
Nicola Tamburro	Independent infrastructure program assurance review	22,000.00	29/06/2023	01/08/2023	N/A – Contract under \$100k
KPMG Australia	Specialist professional services on Commonwealth Games commercial and finance support	174,140.45	5/06/2023	01/08/2023	N/A – State Purchase Contract



# Select Committee on the 2026 Commonwealth Games Bid

**13) Please provide a list of 2026 Commonwealth Games advertising expenditure for the department/agency in 2021-22, 2022-23 and 2023-24, including the following:**

- a) Total expenditure
- b) Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)
- c) Campaign title and date
- d) Objectives and outcomes

	2021-22	2022-23	2023-24
a) Total expenditure	Nil	\$9,052.81	Nil
b) Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)	N/A	Full page - full colour advertisement	N/A
c) Campaign title and date	N/A	Victoria 2026 Birmingham 2022 Closing Ceremony Handbook	N/A
d) Objectives and outcomes	N/A	Promote Victoria 2026 to a global audience throughout the 2022 Birmingham Games.	N/A

**14) Please provide a list of 2026 Commonwealth Games booked advertising for the department/agency in 2023-24 and across the forward estimates, including the following:**

- a) Total expenditure
- b) Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)
- c) Campaign title and date
- d) Objectives and outcomes

**Response**

DJSIR did not have any booked advertising expenditure in 2023-24 or subsequent years.

**15) What impact, if any, did funding issues from local government or the Federal Government have on the department’s/agency’s Commonwealth Games budget and expenditure?**

**Response**

There were no local government or federal government funding issues which had impacted DJSIR’s Commonwealth Games budget or expenditure to July 2023,

noting the Victorian Government was seeking a funding contribution from the Commonwealth Government and local governments in hub locations.

**16) Please provide a list of financial delegation powers for your department/agency including executive names or positions and value of delegation power.**

***Response***

See attachment – Departmental Instrument of financial delegation.

**17) Regarding the 2026 Commonwealth Games, which relevant and interested community groups and stakeholders did the department/agency consult or engage with? Please detail the budget expenditure related to and the final outcomes of consultation.**

***Response***

DJSIR consulted with a range of community groups, clubs, peak bodies, industry associations, First Nations bodies, other government agencies (State, Commonwealth and local), businesses, service providers and other stakeholders regarding the Commonwealth Games, during Games planning, policy formulation and initial delivery activities.

Relevant stakeholder input was considered to inform scope, design and budget requests until the Games cancellation. Any expenditure associated with stakeholder engagement is captured in the broader program costs.

**18) Please provide a list of all interstate and international travel for department/agency staff related to the 2026 Commonwealth Games, including:**

- a) Name of traveller(s)
- b) Destination (s)
- c) Date of travel
- d) Number of official travel days (include day of departure and day of return)
- e) Purpose of travel
- f) Benefit of travel to the State of Victoria
- g) Funding source (please detail the internal account code or external organisation)
- h) Expenses – Air fares (including taxes and fees)
- i) Expenses - Accommodation (including taxes and fees)
- j) Expenses - Other expenses (including surface travel and travel allowances)
- k) Expenses - Total cost
- l) Expenses - Are the above costs final and complete?

***Response***

***Note:***

- i. Date of travel covers date range for all travellers
- ii. Where trips had multiple travellers, dates of travel and number of official travel days span the earliest departure and latest return travel dates, some travellers may have had shorter travel duration



<b>a) Name of traveller(s)</b>	Andrew Abbott, Deputy Secretary, Creative, Sport and Visitor Economy Bridie O'Donnell, Executive Director Strategy & Coordination
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	12/03/2022 to 19/03/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	8
<b>e) Purpose of travel</b>	Commonwealth Games submission
<b>f) Benefit of travel to the State of Victoria</b>	Support Victoria's Commonwealth Game Submission to Commonwealth Games Federation.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$28,544.14
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$2,879.82
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$1,815.50
<b>k) Expenses - Total cost</b>	\$33,239.46
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Jeroen Weimar, Chief Executive, Victoria 2026 Andrew Abbott, Chief, Culture and Ceremonies Brooke Mitchell, Executive Director, Dignitary Services Marina Henley, Executive Director, Culture and Ceremonies Luke Mason, Executive Director, Strategic Infrastructure and Sport Economy Brad Ostermeyer, Executive Director, Infrastructure Delivery VPS6 Senior Manager, Culture and Ceremonies
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	22/07/2022 to 11/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	21

<b>e) Purpose of travel</b>	Represent Victoria at senior Commonwealth Games conferences, events including opening and closing ceremonies, site visits, meetings and official receptions related to the Birmingham Commonwealth Games.
<b>f) Benefit of travel to the State of Victoria</b>	Knowledge building of all aspects of planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs. The delegation represented Victoria at major international event, participated in meetings with Commonwealth Games Federation, Commonwealth Games Australia, Commonwealth Games Federation Partnerships' key partners, met government and commercial stakeholders, attended sporting and cultural programs related to Birmingham 2022, represented Victoria at First Peoples Reconciliation Action Plan Workshops and promoted Victoria 2026 (V2026) and support for the Governor's program.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$89,578.20
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$30,826.18
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$46,150.92
<b>k) Expenses - Total cost</b>	\$166,280.19
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Penelope McKay, Acting Chief Executive, Office of the Commonwealth Games VPS6 Senior Advisor, Dignitary Services
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	02/08/2022 to 13/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	10
<b>e) Purpose of travel</b>	Accompanying the Governor of Victoria to Birmingham, to take part in the Birmingham Games Closing Ceremony.

<b>f) Benefit of travel to the State of Victoria</b>	Knowledge building of all aspects of planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs. Delegation represented Victoria at major international event, participated in meetings with Commonwealth Games Federation, Commonwealth Games Australia, Commonwealth Games Federation Partnerships' key partners, met government and commercial stakeholders, attended sporting and cultural programs related to B2022, represented Victoria at First Peoples Reconciliation Action Plan Workshops and promote V2026 and support for the Governor's program.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$18,450.26
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$9,458.68
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$4,561.62
<b>k) Expenses - Total cost</b>	\$32,470.56
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Andrew Jackomos, Director, First Peoples Lead, Victoria 2026 VPS6 Manager, First Peoples
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	02/08/2022 to 10/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	10
<b>e) Purpose of travel</b>	To represent Victoria at the Commonwealth Games indigenous meeting and Commonwealth Games Indigenous Working Group.  Represent First Peoples at Flag Handover Ceremony, Government receptions and events.  Cultural support for traditional owners travelling.

<b>f) Benefit of travel to the State of Victoria</b>	Knowledge building of all aspects of planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs. Delegation represented Victoria at major international event, participated in meetings with Commonwealth Games Federation, Commonwealth Games Australia, Commonwealth Games Federation Partnerships' key partners, met government and commercial stakeholders, attended sporting and cultural programs related to the Birmingham Commonwealth Games, represented Victoria at First Peoples Reconciliation Action Plan Workshops and promote the Victoria 2026 Commonwealth Games and support for the Governor's program.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$28,198.66
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$6,481
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$3,611.20
<b>k) Expenses - Total cost</b>	\$38,290.86
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Gonul Serbest, CEO, Global Victoria Fiona Letos, Director, International Education and Study Melbourne, Global Victoria VPS6 Trade Manager, Technology and Services, Global Victoria
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	01/08/2022 to 12/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	12
<b>e) Purpose of travel</b>	To lead a delegation to the UK as part of Global Victoria's Commonwealth Games trade mission, launching the Victorian Government's Commonwealth Games 2026 business program.

	<p>The mission was to build momentum in the lead up to the 2026 Commonwealth Games and promote Victoria's regional food and beverage producers and the Drink Victoria campaign during networking functions.</p> <p>Sixteen sport and sport related companies offering solutions and services to the major event sector and professional and community sport in the United Kingdom took part, incorporating activity in Birmingham and London and engaging with the wider Global Victoria mission.</p>
<b>f) Benefit of travel to the State of Victoria</b>	Improved trade relationships through launch of the Victorian Government's Commonwealth Games 2026 business program and strengthened relationship with the UK and promoted Victoria as a world-class destination for trade, investment, international education, and tourism and showcased Victoria's leadership and capabilities in priority sectors.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$31,343.84
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$11,344.98
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$7,885.45
<b>k) Expenses - Total cost</b>	\$50,694.27
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	VPS6 Deputy Director Business Events and Venues
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	25/07/2022-10/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	17
<b>e) Purpose of travel</b>	To coordinate the Global Victoria Commonwealth Games trade mission and to manage the delivery of key events and will also

	launch the Victorian Government's Commonwealth Games 2026 Business Program.
<b>f) Benefit of travel to the State of Victoria</b>	Commenced the roll out of the Victoria 2026 Commonwealth Games Business Program.  Launched the Victoria 2026 Commonwealth Games Business Program and the Drink Victorian campaign in the UK. The "Drink Victoria Campaign" promoted Victoria's regional food and beverage producers to UK hospitality stakeholders and buyers.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation.
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$3,763.53
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$6,597.21
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$4,787.20
<b>k) Expenses - Total cost</b>	\$15,148.44
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Duane Whitlock, Director of Information Technology, Victoria 2026
<b>b) Destination (s)</b>	United Kingdom
<b>c) Date of travel</b>	21/08/2022 to 28/08/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	8
<b>e) Purpose of travel</b>	Research regarding IT systems requirements for Commonwealth Games.
<b>f) Benefit of travel to the State of Victoria</b>	Secure IT systems that are fit for purpose and meet contractual obligations.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation.
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$12,010.03
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$1,111.30

<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$0
<b>k) Expenses - Total cost</b>	\$13,121.33
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Andrew Jackomos, Director, First Peoples Lead, Victoria 2026
<b>b) Destination (s)</b>	Canada
<b>c) Date of travel</b>	26/08/2022 to 07/09/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	13
<b>e) Purpose of travel</b>	To participate in several events including <i>The Victoria Forum 2022 – Bridging Divides: Turf, Truth and Trust</i> (Victoria Forum) co-hosted by the University of Victoria and the Senate of Canada, participate in round-table discussions and a series of events convened by the Working Group on the Commonwealth Sport Declaration on Truth, Reconciliation and Partnership with Indigenous Peoples (Declaration).
<b>f) Benefit of travel to the State of Victoria</b>	Victoria's participation in the plenary of <i>The Victoria Forum</i> and contribution to the round-table discussion on the Declaration was opportune as the Declaration was expected to be endorsed by the Commonwealth Games General Assembly in 2023.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$19,265.38
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$3,350.17
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$2,806.80
<b>k) Expenses - Total cost</b>	\$25,422.35
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

**Interstate travel**

<b>a) Name of traveller(s)</b>	Ingrid Haythorpe and Tahnya Donaghy, co-Lead Executives, Office of the Commonwealth Games
<b>b) Destination (s)</b>	Adelaide and Melbourne
<b>c) Date of travel</b>	April to June 2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	16
<b>e) Purpose of travel</b>	Travel from South Australia for engagement on Commonwealth Games project.
<b>f) Benefit of travel to the State of Victoria</b>	Leadership of Commonwealth Games project team in development stages.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$5,002.85
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$3,080.81
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$98.93
<b>k) Expenses - Total cost</b>	\$8,182.59
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Andrew Jackomos, Director, First Peoples Lead
<b>b) Destination (s)</b>	Sydney
<b>c) Date of travel</b>	07/06/2022-09/06/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	3
<b>e) Purpose of travel</b>	To attend Reconciliation Australia's National Reconciliation Action Plan Conference: Brave Together.
<b>f) Benefit of travel to the State of Victoria</b>	The conference comprised workshops and presentations on the development of Reconciliation Action Plans (RAP). Attendance provided the Director, First Peoples Engagement an opportunity to be part of dialogues and discussions with experienced Aboriginal and Torres Strait Islander leaders from the reconciliation movement and RAP partner organisations. This assisted the Director to plan the development of Victoria2026's Reconciliation Action Plan.



<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation.
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$377.99
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$472.73
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$0
<b>k) Expenses - Total cost</b>	\$850.72
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Lachlan Larmour, Director, Government Affairs, Victoria 2026
<b>b) Destination (s)</b>	Sydney
<b>c) Date of travel</b>	13/9/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	1
<b>e) Purpose of travel</b>	To undertake a site visit to the Sydney Motocross facility at Eastern Creek, to understand the design features of air pressurised domes.
<b>f) Benefit of travel to the State of Victoria</b>	As part of due diligence to understand a product in proper detail prior to a potential purchase.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$889.12
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$0
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$0
<b>k) Expenses - Total cost</b>	\$889.12
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Jeroen Weimar, Chief Executive Victoria 2026
<b>b) Destination (s)</b>	Sydney
<b>c) Date of travel</b>	24 – 25/9/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	2
<b>e) Purpose of travel</b>	To observe the 2022 UCI Road World Championships (cycling) in Wollongong.
<b>f) Benefit of travel to the State of Victoria</b>	Observe and analyse the international sporting code execution, event coordination, logistics, overlay and international stakeholder engagement, ahead of the 2026 Commonwealth Games, which were to also include road cycling.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$1,781.44
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$350.08
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$0
<b>k) Expenses - Total cost</b>	\$2,131.52
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Jessica Lambous, Chief Corporate and Finance, Victoria 2026
<b>b) Destination (s)</b>	Sydney
<b>c) Date of travel</b>	10 – 11/11/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	2
<b>e) Purpose of travel</b>	Meeting and knowledge building from the 2018 Invictus Games - Tim Hodgson COO Invictus Australia and Kate Searle, Workforce specialist events, 2022 Commonwealth Games assurance team.
<b>f) Benefit of travel to the State of Victoria</b>	Assisted in planning, and delivering a multi-site, multi-sport major international event and the corporate and governance requirements.
<b>g) Funding source (please detail the internal</b>	Output appropriation

<b>account code or external organisation)</b>	
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$1,151.90
<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$330.95
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$0
<b>k) Expenses - Total cost</b>	\$1,482.85
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

<b>a) Name of traveller(s)</b>	Jeroen Weimar, Chief Executive, Victoria 2026 Kate Matson, Chief, Games Services Bridie O'Donnell, Chief, Strategy and Delivery Services Charlotte Spendlove, Chief, Communications and Marketing Andrew Abbott, Chief, Culture and Ceremonies Charles Quelch, Chief, Games Operations* Andrew Jackomos, Director, First Peoples Lead Melanie Chisholm, Director, Engagement and Partnerships Nicholas White, Director, Office of the CEO
<b>b) Destination (s)</b>	Gold Coast
<b>c) Date of travel</b>	16/11/2022 – 17/11/2022
<b>d) Number of official travel days (include day of departure and day of return)</b>	2
<b>e) Purpose of travel</b>	Victoria 2026 executive forum and opportunity to visit 2018 Gold Coast Commonwealth Games sites.
<b>f) Benefit of travel to the State of Victoria</b>	Meeting and knowledge building from the 2018 Gold Coast Commonwealth Games hosts. Discussions canvassed planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs.
<b>g) Funding source (please detail the internal account code or external organisation)</b>	Output appropriation.
<b>h) Expenses – Air fares (including taxes and fees)</b>	\$5,859.44

<b>i) Expenses - Accommodation (including taxes and fees)</b>	\$3,390.91
<b>j) Expenses - Other expenses (including surface travel and travel allowances)</b>	\$4,250.67
<b>k) Expenses - Total cost</b>	\$13,501.02
<b>l) Expenses - Are the above costs final and complete?</b>	Yes

\*Note Charles Quelch travel dates were 16 - 20/11/2022.

**19) Please detail the extent of departmental/agency interactions with the First Nations People of Victoria in preparation for the 2026 Commonwealth Games**

***Response***

DJSIR consulted regularly with Gunaikurnai Land and Waters Aboriginal Corporation (LaTrobe Valley), Wadawurrung Traditional Owners Aboriginal Corporation (Geelong and Ballarat), and Dja Dja Wurrung Clans Aboriginal Corporation (Bendigo) on preparations for the planning, delivery, and legacy of the 2026 Commonwealth Games.

DJSIR executives also attended meetings for the First People's Leadership Group (a sub-committee of the Organising Committee Board), which was established to oversee the development of the Victoria 2026 Reconciliation Action Plan. This Group met in February, April and June 2023.

**END**