



PUBLIC ACCOUNTS AND ESTIMATES COMMITTEE

2016-17 FINANCIAL AND PERFORMANCE OUTCOMES GENERAL QUESTIONNAIRE

DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING

Your responses should be filled in the tables/text boxes under each question in the MS Word document only.

Additional responses to questions can be provided in MS Word or MS Excel documents if required.

The completed MS Word document, including any additional documents, should be emailed to paec@parliament.vic.gov.au

SECTION A: Output variances and program outcomes**Question 1 (all departments) Completed initiatives from past budgets**

For the following initiatives that were due to be completed in 2016-17, please provide details of the outcomes expected to be achieved in the community¹ and the outcomes actually achieved to date. Please quantify outcomes where possible.

| Initiative | Source | Actual date of completion (month and year) | Expected outcomes | Actual outcomes |
|-----------------------|------------------|--|---|---|
| Interface Growth Fund | 2016-17 BP3 p.70 | 30 June 2017 | The Interface Growth Fund will continue to support councils and communities in outer suburban areas to improve local infrastructure. This will generate jobs and develop local areas that have experienced unique infrastructure challenges in recent years, including significant population growth. Infrastructure such as parks, community centres and children's centres, town centres and hubs, swimming pools, and cultural facilities will be built or upgraded. | 42 projects received funding, 16 projects have commenced construction and four have been completed and are now available for community use. Remaining projects will commence construction between November 2017 and January 2018. The funding leveraged over \$69 million in other investment and will deliver 1,336 jobs during construction and ongoing. The funding has enabled interface councils to deliver 15 new community facilities, 15 sport and recreation facilities, four new and improved public open spaces, four playgrounds and two walking and cycling projects. In addition, two projects will deliver precinct improvements aimed at improving local economies. |

¹ 'Outcomes' are the impact of service delivery on the community rather than a description of the services delivered.

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|--|-------------------------|---------------------|--|--|
| <p>Planned burning and fuel management</p> | <p>2015-16 BP3 p.56</p> | <p>30 June 2017</p> | <p>Statewide bushfire residual risk is maintained at or below 70 per cent of maximum levels.</p> | <p>Statewide residual risk maintained at 63 per cent.</p> <p>In the financial year 2016-17, Forest Fire Management Victoria (FFMVic) reduced the risk of major bushfires impacting human life and the things that Victorians' value - including regional economies, biodiversity and drinking water. It did this by working with CFA to deliver a fuel management program that maintained the risk of bushfire below its state-wide residual risk target of 70 per cent of maximum levels. At the end of this period, state-wide residual risk was at 63 per cent.</p> <p>In meeting this target, FFMVic treated approximately 113,500 ha of public land with planned burning and approximately 11,600 ha of public land with mechanical treatments (slashing and mowing), totalling 125,000 ha of total public land treated. Of this 125,000 ha, approximately 17,000 ha was completed with CFA as cross-tenure fuel management which meant that a proportion of the treated area was on private land.</p> <p>Over this time period FFMVic worked with high bushfire risk communities across Victoria to understand their fuel management priorities and to discuss opportunities for cross-tenure burning with them. FFMVic also worked with impacted communities to understand how they would like to be notified about FFMVic's fuel management program.</p> |
|--|-------------------------|---------------------|--|--|

Question 2 (departments only) Treasurer's advances and other budget supplementation

Please identify all outputs (and relate them to departmental programs) for which the department received additional funding after the initial budget (as described in *BFMG-42: Budget Supplementation*) in 2016-17. For each output, please quantify the additional funding, indicate the source of the additional funding (e.g. 'Treasurer's Advance', 'appropriations that would otherwise be unapplied', 'accumulated surplus') and explain why additional funding was required:

| Output | Program | Additional funding | Source of funding | Reasons why additional funding was required |
|---------------------------------------|--|--------------------|---------------------|--|
| | | (\$ million) | | |
| Management of Public Land and Forests | Fighting Extinction Fund | 1.568 | Treasurer's Advance | Additional funding was required to establish new conservation programs for six species of reptiles, frogs and invertebrates that are in danger of becoming extinct. |
| Management of Public Land and Forests | Alpine resorts – Southern Alpine Resort Management Board | 6.080 | Treasurer's Advance | Additional funding was provided to fund the operational shortfall of the southern alpine resorts due to poor snow seasons and ageing infrastructure. |
| Fire and Emergency Management | Additional aviation resources for firefighting | 11.100 | Treasurer's Advance | Additional funding ensured that an additional five firefighting aviation resources including two large air tanker, two helitaks and one fixed wing aircraft continued to be available to support the State's firefighting capability during the 2016-17 bushfire season. |
| Fire and Emergency Management | Recovery of bushfire affected communities | 5.790 | Treasurer's Advance | Additional funding supported local communities to assist recovery from the 2015-16 bushfire season. Funding was provided to Scotsburn, Barnawartha, Wye River and Separation Creek to support the rehabilitation and revegetation of bushfire affected areas. |
| Fire and Emergency Management | Additional resources for 2016-17 bushfire season | 7.000 | Treasurer's Advance | Additional funding was provided for costs associated with an extended 2016-17 fire season. |
| Fire and Emergency Management | 2016-17 floods recovery | 10.149 | Treasurer's Advance | Additional funding was provided for costs associated with a severe 2016-17 flood season. |

| | | | | |
|---------------------------------|--|-------|---------------------|---|
| Planning, Building and Heritage | Inclusionary housing in major developments | 0.272 | Treasurer's Advance | Additional funding was provided to increase the supply of affordable housing through reforming the planning scheme and legislation, and to streamline the planning approvals for the renewal of public housing estates and other government land. |
| Planning, Building and Heritage | Speeding up local government planning decisions | 1.000 | Treasurer's Advance | Additional funding was provided for further assistance to councils to accelerate planning and approval processes to increase the supply of new housing in Victoria. |
| Planning, Building and Heritage | Smarter planning for permits | 1.500 | Treasurer's Advance | Additional funding was provided to extend the existing VicSmart initiative to streamline the process for planning permit applications and amendments to introduce categories of minor approvals. |
| Planning, Building and Heritage | Inclusionary housing on surplus government land pilot | 0.500 | Treasurer's Advance | Funding was provided to address the operating costs of a pilot program to deliver up to 100 new social housing dwellings on government land. |
| Planning, Building and Heritage | Latrobe Valley Assistance Package – Support Local Government – Planning the Transition | 0.630 | Treasurer's Advance | Funding was provided for additional resources to streamline planning systems across the declared economic growth zone in the Latrobe Valley. |
| Planning, Building and Heritage | Simplifying the Great Ocean Road management arrangements | 0.145 | Treasurer's Advance | Additional funding was provided to establish a taskforce and project management team to assess and provide recommendations to simplify the complex management arrangements for the Great Ocean Road. |
| Land Victoria | Land Use Victoria | 3.142 | Treasurer's Advance | Additional funding was provided to establish Land Use Victoria, a single agency providing strategic advice to Government on land holdings, and a centre of expertise in government land information. |
| Fire and Emergency Management | Project 000 Response | 1.383 | Treasurer's Advance | The additional funding for the Project 000 Response initiative was required to reinstate funding originally approved but which lapsed. This multi-year project was initially allocated to 2008 but subsequently deferred to 2011 as a result of the Black Saturday incidents. |

| | | | | |
|---------------------------------------|---|-------|---|---|
| Effective Water Management and Supply | Regional Water Infrastructure – Water Infrastructure and Irrigation | 3.344 | Section 28 <i>Financial Management Act 1994</i> | Funding was brought forward from future years to accelerate modernisation works in the Werribee and Bacchus Marsh irrigation districts. |
| Fire and Emergency Management | Bushfire preparedness and response activities | 2.250 | Section 28 <i>Financial Management Act 1994</i> | Funding was brought forward from future years to deliver the digital upgrade of the radio network used by Forest Fire Management firefighters in preparation for the 2017-18 bushfire season. |

Question 3 (DTF only) Revenue certification

This question does not apply to your agency.

SECTION B: Asset investment**Question 4 (all departments) Details of actual investment and variance against budget – current projects**

Please provide the following details about each of the selected asset investment projects:

| Project | Estimated expenditure in 2016-17 (2016-17 budget papers) (\$ million) | Actual expenditure in 2016-17 (\$ million) | Explanation for any variances greater than ±10 per cent or \$100 million between estimated and actual expenditure | Estimated practical completion date in 2016-17 budget papers | Estimated practical completion date in 2017-18 budget papers | Explanation for any changes to the estimated practical completion date | Estimated TEI in 2016-17 budget papers (\$ million) | Estimated TEI in 2017-18 budget papers (\$ million) | Explanation for any changes to the TEI |
|---|--|---|---|--|--|--|--|--|--|
| A Sustainable Irrigation Future (statewide) | 3.0 | - | A transfer of this funding from capital to output appropriation | qtr 4 2019-20 | qtr 4 2019-20 | Not applicable | 15.0 | 15.0 | Not applicable |

| | | | | | | | | | |
|---|------|-----|---|---------------|---------------|----------------|-------|-------|----------------|
| | | | was approved by the Treasurer at the end of 2016-17, to support the modernising irrigation system program and to improve the efficiency of on-farm water use. The funding is for the monitoring, oversight and policy development services and is output in nature. | | | | | | |
| Climate Ready Victorian Infrastructure - Critical Coastal Protection Assets (statewide) | 3.8 | - | On-ground works have begun. However, delays in the planning phase have resulted in the program running behind schedule. Strategies are currently being developed to bring the program back in line with the schedule. | qtr 4 2019-20 | qtr 4 2019-20 | Not applicable | 15.0 | 15.0 | Not applicable |
| Melbourne strategic assessment (metro various) | 10.0 | 1.0 | This program operates under full-cost recovery. In order for the | qtr 2 2053-54 | qtr 2 2053-54 | Not applicable | 334.3 | 334.3 | Not applicable |

| | | | | | | | | | |
|--|------|-----|--|---------------|---------------|----------------|------|------|----------------|
| | | | Department to meet its immediate conservation requirements, it has a priority to purchase land of high biodiversity significance in nature conservation areas - as required under the Biodiversity Conservation Strategy. The underspend is due to available lands not meeting the criteria of the Strategy. | | | | | | |
| Regional Tourism Infrastructure Fund: Enhancing Victoria's world class nature based tourism destinations (statewide) | 10.1 | 1.8 | A variance exists between the timing of the individual years of the project versus financial years. The Common Funding Agreement was signed at the end of August 2016. This means the first year of the project runs from 1 September 2016 to 31 | qtr 4 2019-20 | qtr 4 2019-20 | Not applicable | 66.0 | 66.0 | Not applicable |

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|---|------|------|--|---------------|---------------|--|-------|---------|---|
| | | | August 2017. Any expenditure budgeted for the first year of the project will be spent across two financial years. | | | | | | |
| Revitalising Infrastructure in the State's Parks estate (statewide) | 5.0 | 5.0 | Not applicable | qtr 4 2019-20 | qtr 4 2019-20 | Not applicable | 20.0 | 20.0 | Not applicable |
| Upgrade Land Victoria's property administration systems (metro) | 3.5 | 5.6 | Additional funding via additional fee revenue provided by Land Use Victoria for upgrading Land Victoria's property administration systems. | qtr 4 2025-26 | qtr 4 2025-26 | Not applicable | 27.4 | 27.4 | Not applicable |
| Ongoing asset investment projects (TEI >= \$10m) for GMRWC (include with DELWP) | | | | | | | | | |
| Connections project (non-metro various) | 78.0 | 79.3 | Not applicable | qtr 4 2017-18 | qtr 2 2020-21 | Connections Project delivery method and funding structure has been reset following the 2016-17 Budget. The Connections Project Delivery Reset Plan | 927.4 | 1,015.0 | As part of the reset approved by the Minister for Water the expenditure profile has changed. This has led to a reduction in output expenditure offset by an |

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|--|-----|------|---|---------------|---------------|--|------|------|---|
| | | | | | | approved by the Minister for Water has a revised project completion date of 2020. | | | increase in capital expenditure and therefore the TEI across the life of the project. The total budget for the project (inclusive of output and capital costs) remains unchanged. |
| ICT enhancement projects (non-metro various) | 3.8 | 1.8 | Delays in project completion from 2015-16 resulted in subsequent delayed commencement of project scheduled in 2016-17. In addition, there were delays in contract negotiations. | qtr 4 2021-22 | qtr 4 2022-23 | This project is ongoing, the estimated completion date represents a 5-year rolling programme of works. Year 1 delays were due to contract negotiation delays and consideration of cloud based operating expenditure solutions. | 22.9 | 26.8 | Some larger projects within the programme have increased TEI, including the addition of a Primary Data Centre Renewal (\$1.6 million) along with HR and Financial System Renewals in 2022-23. |
| Linear programme (non-metro various) | 9.0 | 14.4 | The programme was accelerated to achieve delivery efficiencies Funding for the programme has been brought forward in | qtr 4 2021-22 | qtr 4 2022-23 | This project is ongoing, the estimated completion date represents a 5 year rolling programme of works. 2016-17 is rolling out with 2022-23 | 65.1 | 66.1 | There has been a minor increase to the scope of works for the programme over the 5-year life that equates to approximately |

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|---------------------------------------|------|-----|--|---------------|---------------|--|------|------|--|
| | | | 2016-17 and 2017-18 from later years. To deliver the additional 2016-17 works resources were diverted from the Structure program (as per below). | | | rolling into scope. | | | 1.5 per cent increase in expenditure over the 5-year period. |
| Structure program (non-metro various) | 10.8 | 8.7 | Resources redirected to Linear Programme (as per above). | qtr 4 2021-22 | qtr 4 2022-23 | This project is ongoing, the estimated completion date represents a 5-year rolling programme of works. 2016-17 is rolling out with 2022-23 rolling into scope. The programme has seen resources diverted to the linear programme during 2016-17. | 53.3 | 66.5 | Estimated TEI is higher as the program has been realigned with business delivery. This realignment includes work aligned with the Structures program that had previously been included in 'projects under \$1 million' in the 2016-17 Budget papers. Funding allocated for 'projects under \$1 million' has reduced by a corresponding amount. |

Question 5 (all departments) Details of actual investment and variance against budget – projects completed (or expected to be completed)

Please provide the following details for all of the asset projects listed below, which were reported as ‘completed or expected to be completed’ prior to 30 June 2016 in the 2017-18 budget papers:

| Project | TEI in the 2016-17 budget papers | Total actual investment | Expected expenditure during 2016-17 in the 2016-17 budget papers | Actual expenditure in 2016-17 | Explanation for any variances greater than ±10 per cent or \$100 million | Impact of any variances (TEI or investment during 2016-17) | Estimated practical completion date | Actual practical completion date | Explanation for any variance in completion date |
|---|----------------------------------|-------------------------|--|-------------------------------|---|---|-------------------------------------|----------------------------------|---|
| | (\$ million) | (\$ million) | (\$ million) | (\$ million) | | | | | |
| Reducing Fire Risk: expanding the Planned Burning Program to 390 000 hectares (statewide) | 10.730 | 10.730 | 9.038 | 7.156 | The variance relates to funds spent in 2015-16 that were expected to be spent in 2016-17. | No impact | qtr 4 2016-17 | qtr 4 2017-18 | There are some delays in the delivery of the project. As at 30 June 2017, 21 of the proposed 71 Unimogs (all-wheel drive trucks) have been delivered and 112 of the committed 300 fire bodies have been constructed. It is expected the project will be practically completed in 2017-18. |
| Broadmeadows activity centre revitalisation (Broadmeadows) | 13.000 | - | 13.000 | - | A transfer from capital to output appropriation was approved by the Treasurer. The project includes | No impact. A transfer from capital to output appropriation was approved by the Treasurer. | qtr 4 2016-17 | Not applicable | Not applicable |

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|---|--------|--------|--------|--------|---|--|---------------|---------------|----------------|
| | | | | | the State contribution towards redevelopment in Broadmeadows. The payments were made as grants to Local Government and portfolio agencies outside of DELWP, therefore the expenditure is more appropriately classified as output in nature. | | | | |
| Portarlington Safe Harbour (Portarlington) | 12.000 | 11.958 | 5.818 | 5.788 | Not applicable | Not applicable | qtr 4 2016-17 | qtr 4 2016-17 | Not applicable |
| Acquisition of Buckhurst Street (South Melbourne) | 12.867 | 12.867 | 8.977 | 8.160 | Not applicable | No Impact | qtr 4 2016-17 | qtr 4 2016-17 | Not applicable |
| Regional Water Infrastructure - Water Infrastructure and Irrigation (non-metro various) | 54.559 | 54.559 | 12.574 | 19.518 | This is an existing project, which is no longer reported under DELWP. The project is reported under the South Gippsland Region Water Corporation and Grampians Wimmera Mallee Water Corporation in the | The total TEI for this project is \$74.559 million including \$20.000 million from the Agriculture Infrastructure and Jobs Fund. | qtr 4 2019-20 | qtr 4 2019-20 | Not applicable |

| | | | | | | | | | |
|---|--------|--------|-------|-------|---|---|---------------|---------------|---|
| | | | | | 2017-18 Budget papers. The 2016-17 actual expenditure includes expenditure funded from the Agriculture Infrastructure and Jobs Fund. | | | | |
| Regional Water Infrastructure - South Gippsland Water - Northern Towns Water Connection Project (South Gippsland) | 30.000 | 30.000 | 5.500 | 5.500 | This is an existing project, which is no longer reported under DELWP. The project is reported under the South Gippsland Region Water Corporation in the 2017-18 Budget papers | Not applicable | qtr 4 2018-19 | qtr 4 2018-19 | Not applicable |
| Completed asset investment projects (TEI >= \$10m, plus selected others) for GMRWC (include with DELWP) | | | | | | | | | |
| Embankment - downstream - filters and rock buttress (Tullaroop) | 11.442 | 7.400 | 4.091 | 0.100 | The Project was successfully delivered approximately 6 months ahead of schedule and \$4.1 million favourable to the TEI in the 2016-17 Budget papers. | No impact. The Project was successfully delivered approximately 6 months ahead of schedule. | qtr 4 2016-17 | qtr 2 2016-17 | The Project was successfully delivered approximately 6 months ahead of schedule and ahead of budget. The major influences in the successful delivery of the Project related to direct delivery by |

| | | | | | | | | | | |
|---|--------|--------|-------|-------|----------------|---|---------------|---------------|----------------|--|
| | | | | | | | | | | GMW, favourable weather during construction, favourable procurement of key materials and innovative construction techniques through the use of GPS guided plant (i.e. excavators). |
| Completed asset investment projects (TEI >= \$10m, plus selected others) for GSRWC (include with DELWP) | | | | | | | | | | |
| MID 2030: modernising the Macalister Irrigation District (Gippsland) | 31.997 | 32.592 | 6.404 | 6.982 | Not applicable | Increased scope of works generating significant benefits for overall program delivery | qtr 4 2016-17 | qtr 4 2016-17 | Not applicable | |

Question 6 (all departments) Major Projects Victoria / Development Victoria

Please list all projects included in the 2016-17 budget papers that were allocated to your department, and had an involvement from Development Victoria (or, prior to 3 April 2017, Major Projects Victoria). Please give a brief description of the involvement that Development Victoria had in the project.

| Project | Involvement of Major Projects Victoria / Development Victoria | |
|----------------|--|--|
| Not applicable | Not applicable | |

Question 7 (all departments) High-value high-risk projects and gateway reviews

Please list all projects included in the 2016-17 budget papers that were allocated to your department, and were classified as high-value and high-risk. Please also specify which gateway reviews, if any, were completed during 2016-17. Please use projects names as specified in *Budget Paper No.4: State Capital Program*.

| Project | Gateway review name | Date review competed |
|---------------------|-------------------------------|----------------------|
| Connections Project | Gate 3 – Readiness for Market | 29 September 2016 |
| Connections Project | Gate 4 – Tender Decision | 27 January 2017 |

Question 8 (all departments) PPP expenditure and line items

Please indicate the amount included in the following line items in your department's financial statements for 2016-17 (using the budget portfolio outcomes for departments) which related to payments for commissioned (that is, operating) public private partnerships (PPPs).

| Line item | Description of what the payment relates to | Amount within this line item reflecting payments for PPPs (\$ million) |
|--|--|--|
| | | 2016-17 |
| <i>Operating statement</i> | - | - |
| Interest expense | - | - |
| 'Other operating expenses' | - | - |
| Other line items within expenses from transactions | - | - |
| <i>Cash flow statement</i> | - | - |
| Payments to suppliers and employees | - | - |
| Interest and other costs of finance paid | - | - |

| | | |
|---|--------------------------------|-------|
| Repayment of finance leases | - | - |
| Other line items in the cash flow statement | - | - |
| <i>Administered items statement</i> | - | - |
| Expenses on behalf of the State | Victorian Desalination Project | 627.7 |
| Interest and depreciation expense | Victorian Desalination Project | 414.9 |
| Other line items within 'administered expenses' | Victorian Desalination Project | 166.7 |

Question 9 (all departments) PPP projects in procurement

Please provide a brief description of scope changes made to PPP projects that, at 30 June 2017, were still under procurement (that is, where contracts have yet to be signed) that are being managed by your department. Please including reasons for these changes. Please also provide changes and reasons for changes in the public sector comparator for projects.

| Project in procurement | Changes and reasons for changes in scope | Changes and reasons for changes in public sector comparator |
|-------------------------------|---|--|
| Not applicable | Not applicable | Not applicable |

Question 10 (all departments) PPP projects under construction

For all Partnership Victoria projects under construction (that is, those for which contracts had been signed as at 30 June 2017) that are managed by your department:

- please advise the project's cash flow contribution to the 'estimated cash outflows for Partnership Victoria projects' component of government infrastructure investment reported in the AFR.
- detail and provide reasons for any changes made during 2016-17 to modelled cash flows for Partnership Victoria projects under construction.

- (c) Please also include the current expected date of commissioning of the project and the anticipated amount that the commissioning of the project will add to net debt on that date.

| Project under construction | Contribution by this project to estimated cash outflows for Partnership Victoria projects for 2016-17. | Changes and reasons for changes in modelled cash flow for the project for 2016-17. | Expected date of commissioning | Anticipated increase in net debt on commissioning |
|----------------------------|--|--|--------------------------------|---|
| Not applicable | Not applicable | Not applicable | Not applicable | Not applicable |

Question 11 (all departments) PPP projects commissioned during 2016-17

For each PPP project managed by or through your department that was commissioned during the year, please provide the following information:

- (a) the date of commissioning
 (b) the amount the project's commissioning added to borrowings (to both GGS and PNFC sectors as applicable)
 (c) the amount the project's commissioning added to net debt (to both GGS and PNFC sectors as applicable)

| PPP project commissioned during 2016-17 | Date of project commissioning | Project's contribution to borrowings | Project's contribution to net debt |
|---|-------------------------------|--------------------------------------|------------------------------------|
| Not applicable | Not applicable | Not applicable | Not applicable |

Question 12 (DTF only) Net cash flows from investments in financial assets for policy purposes – GGS

This question does not apply to your agency.

Question 13 (DTF only) Purchases of non-financial assets – government purpose classification

This question does not apply to your agency.

SECTION C: Revenue and appropriations**Question 14 (all departments and entities) Changes from previous year by revenue/income category**

Please explain any changes greater than ± 10 per cent or \$100 million between the actual result for 2015-16 and the actual result for 2016-17 for each revenue/income category detailed in your operating statement. Please also indicate what any additional revenue was used for or how any reduced amounts of revenue affected service delivery.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2016-17 expenditure changed from the prior year's expenditure by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

| Revenue category | 2015-16 actual (\$ million) | 2016-17 actual (\$ million) | Explanations for changes greater than ± 10 per cent or \$100 million | How the additional revenue was used/the impact of reduced revenue |
|----------------------------|--------------------------------|--------------------------------|--|---|
| CONTROLLED | | | | |
| Output appropriation | 1,223.2 | 1,513.2 | Variance relates primarily to machinery of government changes effective from 1 July 2016 which transferred the Energy portfolio from DEDJTR to the Department and an increase in the special appropriation received for the Growth Areas Infrastructure Contribution (GAIC). | Revenue was used on the Energy Output, reflecting machinery of government changes and increased grant payments from the Growth Areas Public Transport Fund and Building New Communities Fund via GAIC. |
| Interest | 32.3 | 19.0 | Variance mainly due to reduction in the amount held for investment in the Goulburn-Murray Water Connections Trust Account due to increased expenditure on the project as milestones have now been met. | No impact. This expenditure is in line with the expected budget phasings following the project reset. |
| Sale of goods and services | 91.9 | 65.4 | Variance due to reductions in External User Charges and Other Fees for Service. Reductions occurred in Melbourne Strategic Assessment Trust compensation, agency valuation revenue, Catchment Management Authority Drought Employment program and Sunshine Diurus management | Property valuations revenue fluctuates with valuation cycle, Melbourne Strategic Assessment Trust compensation revenue is tied to land development, and the Rural Council Flying Squad support for rural councils has ceased. |

| | | | | |
|--|-------|-------|--|--|
| | | | revenue and the Rural Council Flying Squad Treasury Trust no longer being in operation | |
| Grants | 64.3 | 193.5 | Variance is primarily due to increased funding from the Commonwealth for the Goulburn-Murray Water Connections Stage 2 project after milestones were achieved. | A commensurate increase in transfer payments was made to the Goulburn-Murray Water Connections Project. |
| Fair value of assets and services received free of charge or for nominal consideration | 0.0 | 0.0 | Not applicable | Not applicable |
| Other income | 301.8 | 248.5 | Variance largely reflects accounting treatment in relation to prepayments to fund capital works for the Goulburn-Murray Water Connections project. This was partially offset by additional revenues from the Municipal Industrial Landfill Levy and Metropolitan Parks Improvement Rate. | The Goulburn-Murray Water Connections Project was successfully reset in 2016-17. The increased amount of Municipal Industrial Landfill Levy and Metropolitan Parks Improvement Rate was invested in the Sustainability Fund and Parks and Reserves Trust to support future expenditure. |
| ADMINISTERED | | | | |
| Appropriations – Payments made on behalf of the State | 636.9 | 654.8 | Not applicable | Not applicable |
| Fair value of assets and services received free of charge or for nominal consideration | 21.8 | 19.0 | Decrease primarily relates to a reduction in impairment reversals in the Murray Darling Basin Authority (MDBA) Joint Venture and the share of assets still being distributed by the Commonwealth under the relevant agreements. At inception, the Commonwealth withheld \$500 million of unspent cash assets to contribute to the Joint Venture as needs arise. Most of this has now been returned to the Joint Venture and consequently the State's share of those assets is dwindling. The decrease was offset to some degree by the receipt of Renewable Energy Certificates linked to the operation of the desalination plant. | No impact on the operations of the MDBA Joint Venture. |

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|----------------------------|-------|-------|--|--|
| Sale of goods and services | 488.8 | 535.8 | Not applicable | Not applicable |
| Grants | 296.2 | 847.7 | Variance relates to Commonwealth Local Government Grants revenue. The Commonwealth revised the schedule for payment to Local Governments, with some 2017-18 funding being brought forward into 2016-17. Grants received from the Commonwealth and passed on directly to local government were lower in 2015-16, as 50 per cent of the 2015-16 funding was brought forward by the Commonwealth into late June 2015 (2014-15 year). | There is a corresponding variance in grant expense. 2017-18 budget has been adjusted. |
| Interest | 452.7 | 443.8 | Not applicable | Not applicable |
| Other income | 203.0 | 288.8 | Variance primarily relates to: <ul style="list-style-type: none"> Funds paid into the Victorian Desalination Project Trust Account, due to the reduction in abatement payments to AquaSure associated with the lower than ordered delivery of water; and The accounting treatment of outlay of funding to the Goulburn-Murray Water Connections project for capital works. | Income invested in the Goulburn-Murray Water Connections Project, funds to cover future adjustment payments to AquaSure have been quarantined in the Victorian Desalination Project Trust Account. |

Question 15 (all departments and entities) Variances from budget/target by revenue/income category

Please explain any variances greater than ± 10 per cent or \$100 million between the initial budget estimate (**not** the revised estimate) and the actual result for 2016-17 for each revenue/income category detailed in your operating statement. Please also identify any actions taken in response to the variations, either to mitigate or take advantage of the impact.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2016-17 expenditure varied from the initial budget estimate by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

| Revenue category | 2016-17 budget estimate (\$ million) | 2016-17 actual (\$ million) | Explanations for variances greater than ± 10 per cent or \$100 million | Actions taken in response |
|--|---|--------------------------------|---|---|
| CONTROLLED | | | | |
| Output appropriation | 1,338.2 | 1,513.2 | The increase is predominately due to additional funds from the Growth Areas Infrastructure Contributions (GAIC) and additional appropriation from Section 29 revenue retention agreements such as Land Title Registrations. Additionally, an increase to state output appropriation was drawn down due to the Machinery of Government change, with the Energy portfolio transferring from DEDJTR to the Department. | Increased grant payments made from the Growth Areas Public Transport Fund and Building New Communities Fund via GAIC and delivery of the Energy Output. |
| Interest | 21.0 | 19.0 | Not applicable | Not applicable |
| Sale of goods and services | 43.1 | 65.4 | Variance primarily due to increase in External User Charges. | Increased external income was used to conduct Biodiversity and Renewable Energy related activities |
| Grants | 393.9 | 193.5 | Variance is predominately attributable to the rephasing of the Goulburn-Murray Water Connections project (\$224.3m). | Funding will be received in future years instead, as agreed with the Commonwealth Government. |
| Fair value of assets and services received free of charge or for nominal consideration | 0.0 | 0.0 | Not applicable | Not applicable |
| Other income | 304.6 | 248.5 | Variance largely reflects accounting treatment of funding to the Goulburn-Murray Water Connections project for capital works. This was partially offset from additional revenues from the Municipal Industrial Landfill Levy and Metropolitan Parks Improvement Rate. | The variance reflects the accounting treatment of funding to the Goulburn-Murray Water Connections project and had no impact on service delivery for the project. |
| ADMINISTERED | | | | |

| | | | | |
|--|-------|-------|--|--|
| Appropriations – Payments made on behalf of the State | 636.2 | 654.8 | Not applicable | Not applicable |
| Fair value of assets and services received free of charge or for nominal consideration | 0.0 | 19.0 | Amount represents Renewable Energy Certificates linked to the operation of the desalination plant, impairment reversals in the Murray Darling Basin Authority (MDBA) Joint Venture and the share of assets still being distributed by the Commonwealth under the relevant agreements. Due to the significant uncertainty around the receipt of this revenue, this line item was not budgeted for in 2016-17. | Following VAGO advice, the 2017-18 budget will be updated to classify this as a prepayment, noting this item was immaterial in 2016-17. |
| Sale of goods and services | 476.7 | 535.8 | Variance is due to an increase in Land Title Office registration and Property Enquiry Service Fees as a result of increased activities in the property market. | The additional revenue covered Land Use Victoria's cost of delivering services, and a portion was paid into Consolidated Fund. |
| Grants | 570.6 | 847.7 | Variance relates to Commonwealth Local Government Grants revenue. The Commonwealth revised the schedule for payment to Local Governments, with some of 2017-18 funding being provided in 2016-17. | There is a corresponding variance in grant expense. 2017-18 budget has been adjusted. |
| Interest | 448.2 | 443.8 | Not applicable | Not applicable |
| Other income | 192.6 | 288.8 | Variance largely reflects accounting treatment of outlay of funding to the Goulburn-Murray Water Connections project for capital works. Revenue for the Victorian Desalination Project Trust Account also contributed to this variance. | The variance reflects transfers from output to capital for works undertaken and had no impact on service delivery for the Goulburn-Murray Water Connections project. |

Question 16 (DTF only) Revenue initiatives

This question does not apply to your agency.

SECTION D: Expenses

Question 17 (all departments and entities) Expenses changed from previous year

Please explain any changes greater than ± 10 per cent or \$100 million between the prior year's actual result and the actual result for 2016-17 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community² achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2015-16 expenditure differed from the prior year's expenditure by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

| Expenses category | 2015-16 actual (\$ million) | 2016-17 actual (\$ million) | Explanations for variances greater than ± 10 per cent or \$100 million | Outcomes achieved by additional expenses/impact of reduced expenses |
|-------------------|--------------------------------|--------------------------------|--|--|
| CONTROLLED | | | | |
| Employee benefits | 405.4 | 397.5 | Not applicable | Not applicable |
| Depreciation | 45.8 | 58.1 | Variance relates primarily to the results of the 2015-16 revaluation exercise for buildings, structures and vehicles. In addition to the above, the Knoxfield site, various Parks Victoria assets and the radio replacement project were capitalised during the financial year. | Increased as a consequence of asset revaluations and additions to the asset base. There is no impact on outcomes to the community from the increase to depreciation expense. |
| Interest expense | 1.1 | 0.8 | The decline is predominantly due to a reduction in the number of fleet vehicles operated and a reduction in the average finance lease interest rate charged by VicFleet. The movement is also affected by the return of interest by VicFleet on vehicles disposed of during 2016-17. | Reduced interest expense is a consequence of a reduction in size of fleet on lease. There is no impact on outcomes to the community from the decrease to interest expense. |

² That is, the impact of service delivery on the community rather than a description of the services delivered.

| | | | | |
|-----------------------------------|---------|---------|--|--|
| Grants and other transfers | 631.7 | 704.0 | Variance is primarily due to increase in grant payments from: - the Growth Areas Public Transport Fund and Building New Communities Fund via GAIC - the Living Heritage and Smart Planning programs - the Sustainability Fund and Municipal and Industrial Landfill Levy; - the Energy portfolio due to machinery of government changes effective from 1 July 2016 | Delivery of Energy, Statutory Activities and Environmental Protection and Planning, Building and Heritage Outputs is achieved. |
| Capital asset charge | 91.3 | 91.8 | Not applicable | Not applicable |
| Other operating expenses | 497.2 | 585.5 | Variance relates primarily to an increase in transfer payments to Goulburn-Murray Water for Stage 2 of the Connections Project because increased Commonwealth funding was received as milestones were met. Additionally, machinery of government changes effective from 1 July 2016 transferred the Energy portfolio from DEDJTR to the department | Increased investment in 2016-17 required to meet revised timing of milestones due to reset of project Delivery of the objectives associated with the Energy output were achieved. |
| ADMINISTERED | | | | |
| Expenses on behalf of the State | 197.1 | 125.9 | Variance predominantly relates to a reduction in Land Given Free of Charge to Level 1 Committees of Management. | Improved control over the State's Crown land holdings through the Department's reconciliation of land holdings. |
| Grants and other transfers | 293.1 | 850.0 | Variance relates to Commonwealth Local Government Grants. The Commonwealth revised the schedule for payment to Local Governments, with some of 2017-18 funding being provided in 2016-17. Hence, grant payments to Local Governments were correspondingly higher in 2016-17. | There is a corresponding variance in grant revenue. 2017-18 budget has been adjusted. |
| Payments into Consolidated Fund | 1,144.0 | 1,206.4 | Not applicable | Not applicable |
| Interest and Depreciation expense | 463.0 | 425.2 | Not applicable | Not applicable |

Question 18 (all departments and entities) Expenses varying from budget

Please explain any variances greater than ± 10 per cent or \$100 million between the initial budget estimate (**not** the revised budget) and the actual result for 2016-17 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community³ achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2016-17 expenditure varied from the initial budget estimate by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

| Expenses category | 2016-17 budget estimate (\$ million) | 2016-17 actual (\$ million) | Explanations for variances greater than ± 10 per cent or \$100 million | Outcomes achieved by additional expenses/impact of reduced expenses |
|----------------------------|---|--------------------------------|---|---|
| CONTROLLED | | | | |
| Employee benefits | 381.2 | 397.5 | Not applicable | Not applicable |
| Depreciation | 50.5 | 58.1 | Variance predominantly relates to the results of the 2015-16 revaluation exercise for buildings, structures and vehicles. In addition to the above, the Knoxfield site, various Parks Victoria assets and the radio replacement project were capitalised during the financial year. | Increased as a consequence of asset revaluations and additions to the asset base, which has renewed radio capability for fighting fires and maintenance of the asset base to deliver the states outputs. There is no impact on outcomes to the community from the increase to depreciation expense. |
| Interest expense | 1.2 | 0.8 | The decline is predominately due to a reduction in the number of fleet vehicles operated. In addition, there has been a reduction in the average finance lease interest rate charged by VicFleet. | Reduced interest expense is a consequence of a reduction in size of fleet on lease. There is no impact on outcomes to the community from the decrease to interest expense. |
| Grants and other transfers | 664.6 | 704.0 | Not applicable | Not applicable |

³ That is, the impact of service delivery on the community rather than a description of the services delivered.

| | | | | |
|-----------------------------------|---------|---------|--|---|
| Capital asset charge | 91.8 | 91.8 | Not applicable | Not applicable |
| Other operating expenses | 568.5 | 585.5 | Not applicable | Not applicable |
| ADMINISTERED | | | | |
| Expenses on behalf of the State | 116.8 | 125.9 | Not applicable | Not applicable |
| Grants and other transfers | 568.7 | 850.0 | Variance relates to Commonwealth Local Government Grants. The Commonwealth revised the schedule for payment to Local Governments, with some of 2017-18 funding being provided in 2016-17. Hence, grant payments to Local Governments were correspondingly higher in 2016-17. | There is a corresponding variance in grant revenue. 2017-18 budget has been adjusted. |
| Payments into Consolidated Fund | 1,170.4 | 1,206.4 | Not applicable | Not applicable |
| Interest and Depreciation expense | 448.4 | 425.2 | Not applicable | Not applicable |

Question 19 (departments only) Expenditure reduction targets

Please provide the following details about the realisation of expenditure reduction targets in 2016-17. In providing targets, please provide the cumulative target rather than the change in savings from one year to the next (i.e. provide the target on the same basis as the budget papers). Please provide figures for the Department including its controlled entities.⁴

⁴ That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

| Initiative | Total value of efficiencies/savings expected to be realised from that initiative in 2016-17 (\$ million) | Explanation for any variances greater than ± 10 per cent between estimated and actual expenditure reductions | How the efficiencies/savings have been achieved (i.e. what measures or changes have been introduced) |
|--|---|--|--|
| Efficiency and expenditure reduction measures (2013-14 BP3 p.62) | 20.8 | No variance | These savings predominantly relate to adjusting the efficiency dividend to non-frontline departmental expenditure. |
| 2013-14 Machinery of Government Savings | 0.1 | No variance | These measures will continue to be achieved through implementation of efficiency initiatives and corporate reform. |
| Efficiency measures (2013-14 Budget Update p.129) | - | No variance | Not applicable |
| Application of an efficiency dividend to non-frontline departmental expenditure (2014-15 BP3 p.79) | - | No variance | Not applicable |
| 2014-15 PEBU Savings | 0.7 | No variance | These measures will continue to be achieved through implementation of efficiency initiatives and corporate reform. |
| Better Services Implementation Taskforce Savings (2014-15 Budget Update) | 24.7 | No variance | These efficiencies have been achieved through corporate reform, predominately by adapting commercial best practice in government operations, and by applying consistent approaches to regulation and compliance. |
| Efficiency and expenditure reduction measures (2015-16 BP3 p.105) | 6.6 | No variance | These expenditure reduction measures include a decrease in government funded advertising, streamlining car fleet arrangements and reducing the use of labour hire firms. |
| Savings and efficiencies (2016-17 BP3 p.118) | - | No variance | Not applicable |
| Other | - | No variance | Not applicable |

Question 20 (all departments and entities) Changes to service delivery from expenditure reduction initiatives

- (a) Please detail any changes to your department's/agency's service delivery as a result of expenditure reduction initiatives, e.g. changes to the timing and scope of specific programs or discontinued programs in 2016-17.

Expenditure reduction initiatives are focused on head office and non-service delivery activities of the department. These include the management of recruitment, lapsing of fixed term positions, natural attrition, and performance management.

Expenditure reduction initiatives implemented by the department have had no material impact on the Department's frontline service delivery.

- (b) As a result of the expenditure reduction initiative 'Reduce the use of labour hire firms' for 2016-17 (2015-16 BP3 p.105), please detail any changes to your department's/agency's service delivery.

There have been no changes to the Department's 2016-17 frontline service delivery as a result of the 2015-16 initiative 'Reduce the use of labour hire firms'.

- (c) Please indicate how much the Department spent on 'on hire' arrangements with labour recruitment firms during 2015-16 and 2016-17. On hire arrangements includes the cost of engaging the labour recruiting firm, plus additional costs paid to the labour recruiting firm for the provision of the services of the contractor. Please also indicate reasons for and difference greater than 10 per cent between the two years.

| Expenditure on hire arrangements (\$ million) | | Explanation for change greater than ± 10 per cent |
|---|----------|---|
| 2015-16 | 2016-17 | |
| \$ 25.8m | \$ 27.6m | Not applicable. |

- (d) Please indicate how much the Department spent on job search assignments where the department has engaged a labour recruitment firm to hire an employee for the department.

| Expenditure on job search assignments (\$ million) | | Explanation for change greater than ± 10 per cent |
|---|---------|---|
| 2015-16 | 2016-17 | |
| \$0.54m | \$0.22m | Fewer senior positions were recruited in 2016-17 by specialist recruitment firms. |

Question 21 (departments only) Achievement of reprioritisation of existing resources

The 2016-17 budget papers include targets for 'funding from reprioritisation of existing resources' to fund new initiatives (2016-17 Budget Paper No.2, p.51). This is in addition to any savings or efficiencies resulting from expenditure reduction measures. For your department (including all controlled entities),⁵ please indicate:

- what areas of expenditure (including projects and programs if appropriate) the funding was reprioritised from (i.e. what the funding was initially provided for)
- what areas of expenditure were the funds eventually spent on
- for each area of expenditure (or project or program), how much funding was reprioritised in each year
- the impact of the reprioritisation (in terms of service delivery) on those areas.

| Area of expenditure originally funded | Area of expenditure eventually funded | Value of funding reprioritised in 2016-17 | Impact of reprioritisation of funding |
|---------------------------------------|---------------------------------------|---|---------------------------------------|
| | | (\$ million) | |
| Not applicable | Not applicable | - | Not applicable |

⁵ That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

Question 22 (DTF only) Expenses by government purpose classifications

This question does not apply to your agency.

Question 23 (PNFC and PFC entities only) Dividends and other amounts paid to the general government sector

This question does not apply to your agency.

SECTION E: Public sector workforce**Question 24 (all departments and entities) Full-time equivalent staff by level**

Please fully complete the table below, providing actual FTE staff numbers at 30 June 2015, at 30 June 2016 and 30 June 2017 (broken down by the categories listed below) for the Department. Please provide figures consolidated on the same basis as the expenditure for the Department in the budget papers.

| Grade | 30 June 2015 (Actual FTE number) | 30 June 2016 (Actual FTE number) | 30 June 2017 (Actual FTE number) |
|-------------------|---|---|---|
| Secretary | 1 | 1 | 1 |
| EO-1 | 2 | 2 | 2 |
| EO-2 | 34 | 36 | 36 |
| EO-3 | 26 | 23 | 33 |
| VPS Grade 7 (STS) | 24 | 24 | 31 |
| VPS Grade 6 | 462 | 495 | 525 |
| VPS Grade 5 | 602 | 670 | 765 |

| | | | |
|--------------|--------------|--------------|--------------|
| VPS Grade 4 | 614 | 660 | 766 |
| VPS Grade 3 | 588 | 621 | 612 |
| VPS Grade 2 | 168 | 156 | 168 |
| VPS Grade 1 | 3 | 0 | 1 |
| Others* | 437 | 406 | 407 |
| Total | 2,960 | 3,092 | 3,346 |

Please note: the figures above are rounded to the nearest whole number.

* Employees reported with a classification of 'other' include the following categories: Trainee and Wild Dog Controllers, Project Firefighters, Science Adaptives, and Legal Adaptives.

Question 25 (all departments and entities) FTE staff numbers by employment type

In the table below, please detail the salary costs for 2014-15, 2015-16 and 2016-17, broken down by ongoing, fixed-term and casual, and explain any variances greater than ± 10 per cent or \$100 million between the years for each category.

| Employment category | Gross salary 2014-15 (\$ million) | Gross salary 2015-16 (\$ million) | Gross salary 2016-17 (\$ million) | Explanation for any year-on-year variances greater than ± 10 per cent or \$100 million |
|----------------------------|--|--|--|---|
| Ongoing | 334.2 | 320.8 | 338.1 | Not applicable |
| Fixed-term | 33.9 | 41.4 | 57.9 | The increase in fixed term staff costs of \$16.5 million (from 2015-16) is due to net increases in fixed term resourcing for programs and initiatives supporting new organisational priorities. |
| Casual | 1.7 | 1.5 | 1.4 | Not applicable |
| Total | 369.7 | 363.7 | 397.5 | Not applicable |

Please note: the figures above are rounded to one decimal point.

Question 26 (all departments and entities) Executive salary increases and other bonuses

Please detail the number of executives who received increases in their base remuneration in 2016-17, breaking that information down according to what proportion of their salary the increase was, and explaining the reasons for executives' salaries increasing in each bracket.

| Increase in base remuneration | Number of executives receiving increases in their base rate of remuneration of this amount in 2016-17, apart from normal increases due to employment agreements. | Reasons for these increases |
|-------------------------------|--|---|
| 0-3 per cent | 2 | Lifting of base minimum |
| 3-5 per cent | 56 | Removal of bonus New role |
| 5-10 per cent | 2 | Lifting of base minimum |
| 10-15 per cent | 5 | Lifting of base minimum Contract renewal TRP review |
| greater than 15 per cent | 3 | Lifting of base minimum Contract renewal TRP review |

Note: In 2016-17, Victorian Public Service executives received a one-off, uniform increase to their total remuneration packages of four per cent for the removal of bonus provisions from their contracts. Some executives also received an increase following a decision to lift the minimum remuneration payable at the lowest (EO-3) remuneration band. These changes were made in response to the findings of the Victorian Public Sector Commission's Review of Victoria's Executive Officer Employment and Remuneration Framework.

Question 27 Enterprise bargain agreements (EBA)(Department of Treasury and Finance only)

This question does not apply to your agency.

SECTION F: Government decisions impacting on the finances**Question 28 (all departments and entities) Commonwealth Government decisions**

Please identify any Commonwealth Government decisions during 2016-17 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to funding levels). Please quantify the impact on income and expenses where possible.

| Commonwealth Government decision | Impact in 2016-17 | |
|----------------------------------|------------------------|--------------------------|
| | on income (\$ million) | on expenses (\$ million) |
| Not applicable | - | - |

Question 29 (all departments and entities) COAG decisions

Please identify any COAG decisions during 2016-17 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to agreements). Please quantify the impact on income and expenses where possible.

| COAG decision | Impact in 2016-17 | |
|----------------|------------------------|--------------------------|
| | on income (\$ million) | on expenses (\$ million) |
| Not applicable | - | - |

SECTION G: Economic environment**Question 30 (DTF only) Economic variables**

This question does not apply to your agency.

Question 31 (DTF only) Actual impact on GGS of variances in economic variables

This question does not apply to your agency.

Question 32 (DTF only) Impact on PFC net result of variances in economic variables

This question does not apply to your agency.

Question 33 (DTF only) Impact on PNFC net result of variances in economic variables

This question does not apply to your agency.

Question 34 (all departments and entities) Effects of variances in economic variables

Please identify any key economic variables for which there were variances in 2016-17 between what was estimated in the initial budget for each year (**not** the revised estimate) and what actually occurred which had a significant impact on your department's/agency's finances, service delivery or asset investment. For each variance, please indicate:

- (a) what had been expected at budget time
- (b) what actually occurred
- (c) how the variance impacted on the budget outcomes (quantifying the impact where possible)
- (d) what decisions were made in response (including changes to service delivery, asset investment, borrowings etc.).

| Expected economic result in 2016-17 | Actual result in 2016-17 | Impact of the variance on budget outcomes | Impact of the variance on service delivery |
|--|---------------------------------|--|---|
| Not applicable | Not applicable | Not applicable | Not applicable |

SECTION H: DataVic Access (All departments and agencies)**Question 35 Department/agency data and research strategy**

- a) How is 'big data' and/or the digital research component incorporated within the Department/Agency's Strategic/Corporate Plan?

DELWP's Corporate Plan notes that the Department will enhance spatial information to support more informed land use choices, and continue to deliver innovative and authoritative land information to support economic development. The Corporate Plan also notes that the Department will leverage digital services to better meet customers' needs.

- b) Does the Department/Agency have a dedicated digital research strategy? If yes, please provide a copy of this to the Committee.

No

Question 36 Department/Agency use of the DataVic Access

- a) What have been the challenges the Department/Agency has found in implementing the DataVic Access?

Challenges include customer engagement and gaining information on how the data is used.

- b) What have been the key risks the Department/Agency has identified in relation to DataVic Access and how have these been managed?

Key risks include ensuring adequate data governance requirements are applied to its data.

- c) Who are the major beneficiaries of the data the Department/Agency has made available as a result of the DataVic Access policy?

Major beneficiaries include:

- Private industry.
- Research agencies.
- General public.
- Citizen scientists.

d) The guidelines currently state that the benefits of the policy include:

- stimulating economic activity and driving innovation and new services to the community and business;
- increasing productivity and improving personal and business decision making based on improved access to data;
- improving research outcomes by enabling access to primary data to researchers in a range of disciplines; and
- improving the efficiency and effectiveness of government by encouraging better management practices and use of the data.⁶

Please provide three examples of how the Department/Agency have seen the benefits materialised.

Benefits materialising from the data provided by DELWP include:

- Supporting economic development and improved decision making through provision of property information to property buyers and sellers, developers, councils, and the public.
- More informed land use and planning decisions by local government and land developers through access to spatial data.
- Supporting improved information and advice on Victorian Government land holdings.

e) What are the main future opportunities regarding the Department/Agency's data that have not been realised to date?

The Department, through Land Use Victoria, is developing an online platform that will provide all information about all government land. This will support the better use of government land. The Department is also investing in technologies that will improve the storage and delivery of its raster (imagery) data.

Question 37 **Department/Agency arrangements for data access**

a) What accountability arrangements are in place within the Department/Agency for implementing DataVic Access?

DELWP has established an ICT Governance Committee which has oversight of information policy for the Department. This includes information release policies.

⁶Department of Treasury and Finance, *DataVic Access Policy Guidelines for the Victorian Public Sector* (2015), p.1

b) Has the Department/Agency established an Information Management Governance Committee (IMGC)?

The Department has an ICT Governance Committee, which has oversight of the Department's ICT Strategy and Information Management Strategy. It provides governance of DELWP's ICT decisions and investments, and ensures the Department meets whole of Victorian Government Standards for ICT governance and ICT expenditure reporting, the shift to digital service delivery, and the management of public sector information. The Committee is governed by a terms of reference.

c) Does the Department/Agency have an information asset register?

While DELWP does not have a single asset register, it publishes a register of its spatial information. The Department is investigating the establishment of an enterprise-wide information asset register.

d) How regularly is the information asset register reviewed and updated?

Not applicable

e) Please describe the main types of information assets that are logged on the Department/Agency's register.

Not applicable

Question 38 **Use of DataVic website**

a) How many and which data sets did the Department/Agency make available on the DataVic website in 2015-16 and 2016-17?

2015-16 – 1845 datasets
2016-17 – 31 datasets

b) To what extent does the Department/Agency comply with the format guidelines set out in DataVic Access?

Full compliance

- c) Please list the datasets held by the Department/Agency that have been given approved commercialisation authorisation by the Minister for Finance. Please explain why they have been approved for commercialisation. What are the typical costs associated with accessing these datasets?

Nil

- d) How many requests has the Department/Agency received via the 'suggest a dataset' function on the DataVic website in 2015-16 and 2017-18?

Nil

- e) How many of these requests were successfully actioned in 2015-16 and 2016-17?

Not applicable

- f) How many datasets that were compiled by the Department/Agency as a result of a successful FOI application were subsequently made available on the DataVic website in 2015-16 and 2016-17?

Nil

- g) How many datasets that were compiled by the Department/Agency as a result of a successful FOI application were not made available on the DataVic website in 2015-16 and 2016-17 and what were the reasons for this?

Nil

SECTION I: Treasury Corporation of Victoria only

Question 39 Dividends

This question does not apply to your agency.

Question 40 Commodity risk management

This question does not apply to your agency.

Question 41 Foreign exchange risk management

This question does not apply to your agency.

Question 42 Public Private Partnership (PPP) projects

This question does not apply to your agency.

Question 43 Green Bonds

This question does not apply to your agency.