



# Select Committee on the 2026 Commonwealth Games Bid

**Hearing Date: 5 December 2023**

**Questions taken on notice**

**Directed to: DHW Ludus Infrastructure ~~MI Associates~~ [**struck out by DHW Ludus Infrastructure due to incorrect labelling**]**

**Received Date:** 15 December 2023

1. **Joe McCracken, page 5**

**Question Asked:**

Dale WOOD: I provided a courtesy call to the department and then a follow-up, a formal email, just informing them that we had been invited to appear. That was the extent of the discussion and communication.

Joe McCracken: Could we have a copy of that too, if that is okay?

**Response: Attached**

2. **Jacinta Ermacora, page 15**

**Question Asked:**

Jacinta ERMACORA: ... Could you add for me the previous business cases that you have worked on? You mentioned the Ponsford stand, but that was you. But other business cases?

Dale WOOD: Yes. There have been numerous. ...

Jacinta ERMACORA: Are you able to provide some examples of those, document-wise, to the committee for review?

Dale WOOD: Not the reports themselves; they are subject to confidentiality, like all our client work is. The starting point is to keep those documents confidential. I can take it on notice to see if there is anything that has been publicly released. Our facilities assessment

**Response: Business cases and similar documents are rarely published for public consumption due to the confidential nature of many of the inputs and conclusions that they contain. One example of a business case (of sorts) that is publicly available (acknowledging DHW Ludus Infrastructure did not author the business case for the 2026 Commonwealth Games) is the Options Analysis Report for the North Ipswich Sport and Entertainment Precinct. The document was prepared with Ipswich City Council by a team comprising KPMG, Cox Architects, RLB and DHW Ludus. Our role is outlined on page 7 of the document which can be accessed here:**

[https://ipswich.infocouncil.biz/Open/2021/06/GIW\\_20210610\\_AGN\\_2804\\_ATT\\_files/GIW\\_20210610\\_AGN\\_2804\\_AT\\_Attachment\\_11831\\_2.PDF](https://ipswich.infocouncil.biz/Open/2021/06/GIW_20210610_AGN_2804_ATT_files/GIW_20210610_AGN_2804_AT_Attachment_11831_2.PDF)

**A publicly available report similar to the Facilities Assessment we delivered for the 2026 Commonwealth Games was the Sport Infrastructure Study we delivered as part of the Snowy Mountains Special Activation Precinct planning exercise undertaken on behalf of the NSW State Government. The Sport Infrastructure Study focused on the provision of sport and recreation infrastructure in the Snowy Mountains investigation area. The analysis considered community needs for organised sport (including training and competitions) as well as athletes and teams on the performance pathway through to high performance sport. The document can be accessed here:**

[https://shared-drupal-s3fs.s3-ap-southeast-2.amazonaws.com/master-test/fapub\\_pdf/snowny+sepp/Sport+infrastructure+report.pdf](https://shared-drupal-s3fs.s3-ap-southeast-2.amazonaws.com/master-test/fapub_pdf/snowny+sepp/Sport+infrastructure+report.pdf)

**Other credentials can be reviewed on our website:**

<https://www.dhwcollaborations.com.au/dhw-ludus-infrastructure>

**Further, to help demonstrate our capability, Dale Wood, representing DHW Ludus Infrastructure, sits on supplier panels for the Victorian Government (*Professional Advisory Services*) and NSW State Government (*Performance and Management Services (SCM 0005) scheme*) for a range of services, including infrastructure business cases and strategy work (amongst a number of other service lines). Our credentials were vetted by the relevant departments to enable us to have that distinction, and to demonstrate to Government purchasers that we are credentialed to deliver such services.**

**Dale Wood**

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**From:** [REDACTED]  
**Sent:** Monday, November 13, 2023 2:34 PM  
**To:** Dale Wood [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** OFFICIAL: RE: contact details request

OFFICIAL

Thanks Dale,

Appreciate the below email.

I have advised relevant people within our department.

Cheers,

[REDACTED]

[REDACTED]  
**Department of Jobs, Skills Industry and Regions**  
Level 15, 121 Exhibition Street, Melbourne, Victoria 3000

**sport.vic.gov.au**  
Department of Jobs, Skills, Industry and Regions  
121 Exhibition Street, Melbourne Victoria 3000

[www.djsir.vic.gov.au](http://www.djsir.vic.gov.au)



OFFICIAL

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**From:** Dale Wood [REDACTED]  
**Sent:** Monday, 13 November 2023 11:31 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: contact details request

[REDACTED]


As a courtesy given the contractual arrangement with EY (via Ludus Group Pty Ltd on behalf of DHW Ludus Infrastructure), and EY's with the State, please see below the Parliament of Victoria's request that DHW Ludus appear at the inquiry into the 2026 Commonwealth Games bid. I have responded to the Committee Manager informing them that I would be the most appropriate person from DHW Ludus to invite to appear.

Kind regards  
Dale


Dale Wood



DHW Simpson Advisory | DHW Ludus Infrastructure | DHW Consulting  
[www.dhwcollaborations.com.au](http://www.dhwcollaborations.com.au)


Please be aware of the new email address: 

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**From:** commonwealthgames <[commonwealthgames@parliament.vic.gov.au](mailto:commonwealthgames@parliament.vic.gov.au)>  
**Sent:** Thursday, November 9, 2023 3:24 PM  
**To:** Dale Wood   
**Subject:** contact details request

Dear DHW Ludus,

I am getting in touch as part of the Parliament of Victoria's inquiry into the 2026 Commonwealth Games Bid more information about the Committee can be found [here](#). The Committee understands that DHW Ludus worked on the business case for the Commonwealth Games.

The Committee would like to invite a representative from DHW Ludus to present at a public hearing alongside EY, MI Associates  on Tuesday 5 December.

I was wondering if you might be able to provide an email address of the most appropriate person or persons to speak at the public hearing so that I can send them a formal invitation.

Many thanks,



 Committee Manager  
Legislative Council | Parliament of Victoria

Parliament  
of Victoria

  
Parliament House  
Spring Street, East Melbourne Victoria 3002  
[parliament.vic.gov.au](http://parliament.vic.gov.au)