

Question 11 (all departments and entities) Changes to service delivery from savings initiatives

Please provide the following details of the impact on service delivery as a result of the savings initiatives announced in the 2017-18 and 2018-19 Budget:

- Savings target in the 2017-18 and 2018-19 Budget and the amount of the savings target allocated to the department/entity
- Actual savings achieved in 2017-18 and 2018-19 and the actions taken to achieve the savings target allocated and their impact, including the link to the relevant output and portfolio impacted.

2017-18 Response

Savings initiative in the 2017-18 Budget \$ million	Savings target allocated to the department/entity in 2017-18	Actual savings achieved in 2017-18 \$ million	Actions taken to achieve the allocated savings target	What was the impact as a result of the measures taken to achieve the savings target? <i>(e.g. frontline and/or other areas of business that saw the impact)</i> If no impact, how was this achieved	Which output(s) and portfolio(s) were impacted (if relevant)
Efficiency and expenditure reduction measures in 2014-15 Budget (2014-15 BP3 pg. 79)	0.7	0.7	Savings were achieved through improved efficiencies and cost containment across the Department's portfolios, including a focus on improved purchasing practices through enhanced contract management by Health Purchasing Victoria; improvements in patient flow, both within hospitals and community health services; and, reduction of administrative overheads	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies implemented across the department	Efficiencies were realised across all portfolios
Efficiency and expenditure reduction measures in 2015-16 Budget (2015-16 BP3	22.0	22.0	Savings were achieved through improved efficiencies and cost containment across the Department's portfolios, including a focus on improved purchasing practices through enhanced contract management by Health	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies	Efficiencies were realised across all portfolios

pg. 105)			Purchasing Victoria; improvements in patient flow, both within hospitals and community health services; and, reduction of administrative overheads	implemented across the department	
Savings and efficiencies in 2016-17 Budget (2016-17 BP3 pg. 118)	Nil	Nil	Nil	N/A	N/A
Centralised banking and cash management reform (17-18 BP3, pg. 114)	Nil	Nil	Nil	N/A	N/A
Whole of Government efficiencies (17-18 BP3, pg. 114)	97.2	97.2	Savings allocated to DHHS were achieved through efficiencies and cost management strategies targeting administration, procurement, communications, consultancies, and staffing costs.	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies implemented across the department.	Efficiencies were realised across all portfolios.

2018-19 Response

Savings initiative in the 2018-19 Budget \$ million	Savings target allocated to the department/entity in 2018-19	Actual savings achieved in 2018-19 \$ million	Actions taken to achieve the allocated savings target	What was the impact as a result of the measures taken to achieve the savings target? <i>(e.g. frontline and/or other areas of business that saw the impact)</i> If no	Which output(s) and portfolio(s) were impacted (if relevant)

				impact, how was this achieved	
Efficiency and expenditure reduction measures in 2014-15 Budget (2014-15 BP3 pg. 79)	0.7	0.7	Savings were achieved through improved efficiencies and cost containment across the Department's portfolios, including a focus on improved purchasing practices through enhanced contract management by Health Purchasing Victoria; improvements in patient flow, both within hospitals and community health services; and, reduction of administrative overheads	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies implemented across the department	Efficiencies were realised across all portfolios
Efficiency and expenditure reduction measures in 2015-16 Budget (2015-16 BP3 pg. 105)	20.1	20.1	Savings were achieved through improved efficiencies and cost containment across the Department's portfolios, including a focus on improved purchasing practices through enhanced contract management by Health Purchasing Victoria; improvements in patient flow, both within hospitals and community health services; and, reduction of administrative overheads	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies implemented across the department	Efficiencies were realised across all portfolios
Savings and efficiencies in 2016-17 Budget (2016-17 BP3 pg. 118)	Nil	Nil	Nil	N/A	N/A
Centralised banking and cash	Nil	Nil	Nil	N/A	N/A

management reform (17-18 BP3, pg. 114)					
Whole of Government efficiencies (17-18 BP3, pg. 114)	136.6	136.6	Savings allocated to DHHS were achieved through efficiencies and cost management strategies targeting administration, procurement, communications, consultancies, and staffing costs.	These savings were achieved without impacting on service delivery and were achieved through effective cost management strategies implemented across the department.	Efficiencies were realised across all portfolios.
No Savings measures announced in 2018-19 Budget (2018-19 BP2 p.54)	Nil	Nil	Nil	N/A	N/A

Question 12 (all departments) Achievement of reprioritisation of existing resources

The 2017-18 and 2018-19 budget papers include targets for 'funding from reprioritisation of existing resources' to fund new initiatives (2017-18 Budget Paper No.2, p.55 and 2018-19 Budget paper No.2, pg. 54). This is in addition to any savings or efficiencies resulting from expenditure reduction measures. For the department (including all controlled entities),¹ please indicate:

- what areas of expenditure (including projects and programs if appropriate) the funding was reprioritised from (i.e. what the funding was initially provided for)
- what areas of expenditure were the funds actually spent on
- for each area of expenditure (or project or program), how much funding was reprioritised in each year
- the impact of the reprioritisation (in terms of service delivery) on those areas.

DHHS manages its costs and drives efficiencies across all expenditure, targeting nonservice delivery areas, in order to reprioritise funds towards initiatives as directed by Government. This may involve applying savings or a levy to specific expenditure (for example consultancies) or identifying funding previously provided once-off that is no longer required. As funding is identified at a departmental level and across multiple cost management areas, it is not possible to identify 'the area of expenditure originally funded' (question 12a). The process of managing costs and driving efficiencies means there is no specific impact on other initiatives and/or service delivery (question 12d).

2017-18 Response

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2017-18 (\$ million)	Impact of reprioritisation of funding (if no impact, how was this achieved)	Output(s) and portfolio(s) impacted (if relevant)
The reprioritisation of resources was achieved through efficiencies and cost management strategies across all portfolios, targeting administration, procurement, communications, consultancies, and staffing costs.	Addressing occupational violence against health workers and workplace bullying	1.5	Reprioritisation of funding was achieved through efficiencies and cost management strategies across all portfolios. There was no specific impact on other initiatives or service delivery.	
	Civil claims cost	2.0		
	Implementation of quality and safety reforms - Better, Safer Care	12.7		
	Improving access to elective surgery; meeting hospital services demand; meeting clinical services demand	76.0		
The reprioritisation of resources was achieved through efficiencies and cost	Strengthening oversight to reduce abuse in disability services	0.5	Reprioritisation of funding was achieved through efficiencies and cost management strategies	

¹ That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2017-18 (\$ million)	Impact of reprioritisation of funding (if no impact, how was this achieved)	Output(s) and portfolio(s) impacted (if relevant)
management strategies across all portfolios, targeting administration, procurement, communications, consultancies, and staffing costs.	Supporting the transition to the National Disability Insurance Scheme	0.3	across all portfolios. There was no specific impact on other initiatives or service delivery.	
	Thunderstorm asthma and other extreme weather events - Enhancing preparedness, response and community education	5.9		
	WoVG - Family Violence - Delivering on the Royal Commission into Family Violence recommendations on funding reform	6.3		
	WoVG - Family Violence - Enhanced role for universal service providers	10.2		
	WoVG - Family Violence - Family violence industry planning	5.2		
	WoVG - Ice Action Plan - Stage 3 - Strengthening alcohol and other drug treatment data systems	0.2		
	<i>Sport & Rec – MoG'd out of Dept</i>	<i>Public swimming pool safety</i>		<i>0.7</i>
	<i>Shooting Sports Facilities Program</i>	<i>1.0</i>		
	<i>Significant Sporting Events Program supplementation</i>	<i>1.0</i>		

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2017-18 (\$ million)	Impact of reprioritisation of funding (if no impact, how was this achieved)	Output(s) and portfolio(s) impacted (if relevant)
	<i>Sports Infrastructure Fund</i>	9.1		

2018-19 Response

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2018-19 (\$ million)	Impact of reprioritisation of funding (if no impact, how was this achieved)	Output(s) and portfolio(s) impacted (if relevant)
The reprioritisation of resources was achieved through efficiencies and cost management strategies across all portfolios, targeting administration, procurement, communications, consultancies, and staffing costs.	Better assisting children in the statutory child protection system	9.3	Reprioritisation of funding was achieved through efficiencies and cost management strategies across all portfolios. There was no specific impact on other initiatives or service delivery.	
	Better Futures - Supporting young care leavers	2.3		
	Family violence therapeutic and flexible support	0.8		
	Supporting demand for ambulance services	2.5		
	Supporting the transition to the National Disability Insurance Scheme	1.8		
	Therapeutic approaches for children in care with complex needs	8.8		