

RECOMMENDATIONS

Recommendation 1:	The Department of Treasury and Finance incorporate within the Annual Financial Report for the coming financial years a special purpose statement disclosing estimated and actual Commonwealth funding under relevant categories and the actual spending for each category, together with explanations of major variances.	22
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Recommendation 5:	The Department of Treasury and Finance establish measures, and report on their success against them in its annual reports, to assess the performance of its programs facilitating project planning and management in terms of: (a) the extent to which the Department’s advice is actually incorporated into project planning and management by agencies; and (b) the extent to which the Department’s programs actually improve agencies’ ability to deliver projects on time and on budget.....	86

Recommendation 6:	As the Government’s end of year Financial Report for the State of Victoria constitutes the Government’s key accountability document for the management and stewardship of the State’s finances, the Department of Treasury and Finance consider providing a more detailed discussion and analysis on the revenue outcomes for the State of Victoria. 96
Recommendation 7:	The Department of Treasury and Finance amend the financial reporting disclosure requirements for government departments and agencies in regard to annual performance bonuses paid to executives to include a minimum of three years of data showing the number of executives eligible for a performance bonus, the number of executives awarded a performance bonus, and the total value of executive performance bonuses paid..... 122
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- Recommendation 12:** Departments and agencies review their current processes for capturing the costs of delivering professional development and consider implementing enhanced processes that will facilitate the accurate and complete recording of all costs associated with the delivery of professional development. This will assist departments and agencies in assessing whether professional development is delivered in a cost-efficient manner. 146
- Recommendation 13:** With regard to the implementation of large scale procurement contracts for the purchase of strategic goods and services, the Department of Treasury and Finance should consider providing guidance to agencies on how to disclose in their annual reports in a consistent manner the impact that procurement outcomes in terms of service delivery have had on the achievement of planned strategic objectives. 151
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- Recommendation 15:** For large and complex procurement, the Department of Treasury and Finance encourage agencies to consider publishing a value-for-money statement that sets out the aspects of the procurement approach aimed at driving the achievement of value-for-money. 157
- Recommendation 16:** To enhance accountability for, and strengthen the control environment over, the delivery of major procurement contracts on time, all departments and government agencies include objectives, planned milestones and key deliverables in their corporate and annual/business plans. 163

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- Recommendation 48:** To assist in attaining the GVT target for 90 per cent of young people to successfully complete Year 12 or its education equivalent by 2010, the Department of Education and Early Childhood Development, in conjunction with the Department of Innovation, Industry and Regional Development:
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- Recommendation 65:** All departments and government agencies identify and report against all of the specific requirements for disclosure of consultancies contained in FRD 22B. The Department of Human Services, Annual Report 2008-09 (page 159) provides an excellent example of a clear and detailed disclosure that the Committee expects would satisfy reporting requirements to Parliament. 395
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