



Parliament of Victoria
**Public Accounts
and Estimates
Committee**

2015-16 Budget Estimates Hearings Alert Report

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1 Introduction

Background

The 2015-16 appropriation bills¹ were introduced into the Parliament on 5 May 2015. These bills authorise the release of money from the State's main bank account (the Consolidated Fund) to the Government. The bills were accompanied by five budget papers, four budget information papers and an overview document. These detail how the Government intends to use the funding provided through the appropriation bills along with money from other sources. The budget papers also supply a variety of other information about the Victorian public sector.

The *Parliamentary Committees Act 2003* (section 14) requires the Public Accounts and Estimates Committee to inquire into and report to the Parliament on the budget estimates and budget papers.

The inquiry process

Following the introduction of the appropriation bills, the Committee held hearings with all ministers and the Parliament's Presiding Officers. The hearings (which totalled 55 hours) allowed the Committee to ask questions on a wide variety of issues relating to the Budget. Transcripts of the hearings are available on the Committee's website, along with presentations and documents tabled during the hearings (www.parliament.vic.gov.au/paec).

This report is intended to assist members of Parliament to find information gathered through these hearings. Chapters 2-9 provide details of each hearing, with the hearings grouped by department. Appendix 1 provides an index by ministerial portfolio.

A number of ministers took questions on notice during their hearings. The ministers' responses will be added to the Committee's website once received.

The Committee also sent departments a questionnaire seeking details of departmental budget estimates, including the assumptions used in making the estimates. Responses to this questionnaire are expected in June 2015. These responses will also be published on the Committee's website.

¹ Appropriation (2015-16) Bill 2015 and Appropriation (Parliament 2015-2016) Bill 2015

The Committee will table a report on the budget estimates later in the year. The report will provide detailed analysis of the Government's expected revenue, debt, expenses and asset investment in 2015-16 and the forward estimates period to 2018-19. It will also examine key aspects of the Victorian economy influencing the Budget, the Government's election commitments, the performance measurement system and other issues arising from the inquiry.

The report will draw on information gathered through the hearings, the questionnaire responses, the budget papers and the Committee's own research.

In contrast to previous years, the report will be tabled in one part.

Machinery-of-government and portfolio changes

Following the change of government in 2014, significant changes were made to the structure of government departments. The total number of departments was reduced by two and a number of responsibilities were shifted between departments.

The diagram on page 5 compares the activities delivered by each department in the 2015-16 Budget to the arrangement at the time of the 2014-15 Budget, based on the movement of performance measures in the budget papers.

Other changes that are not reflected in the performance measures also occurred, such as the movement of CenITex from the former Department of State Development, Business and Innovation to the Department of Treasury and Finance² and the creation of Emergency Management Victoria in 2014, with some responsibilities transferred to it from Victoria Police.³

The ministerial portfolios were also changed following the election. Portfolios were renamed, added, discontinued, amalgamated or split. The resulting impact was that the Government's responsibilities were shared across 40 portfolios at the time of the 2015-16 Budget, in contrast to 49 in the previous year.

A full list of the portfolios at the time of the 2014-15 and 2015-16 budgets is included in Appendix 2.

² Department of Treasury and Finance, *Budget Paper No.5: 2015-16 Statement of Finances* (2015), p.130

³ Department of Treasury and Finance, *Budget Paper No.3: 2015-16 Service Delivery* (2015), p.382

Acknowledgements

The Committee acknowledges the contribution to this inquiry by the Presiding Officers, Premier, Deputy Premier, Treasurer, Attorney-General, ministers, departmental secretaries, deputy secretaries, heads of agencies and accompanying staff.

The Committee thanks everyone involved for their time and contributions.

Movement of responsibilities, 2014-15 Budget compared to 2015-16 Budget

Old department	New department(s)			
Education and Early Childhood Development	Education and Training			
Environment and Primary Industries	Economic Development, Jobs, Transport and Resources	Environment, Land, Water and Planning		
Human Services	Health and Human Services	Premier and Cabinet		
Health	Health and Human Services			
Justice	Justice and Regulation	Premier and Cabinet		
Premier and Cabinet	Premier and Cabinet	Economic Development, Jobs, Transport and Resources		
State Development, Business and Innovation	Economic Development, Jobs, Transport and Resources	Health and Human Services	Premier and Cabinet	
Transport, Planning and Local Infrastructure	Economic Development, Jobs, Transport and Resources	Environment, Land, Water and Planning	Health and Human Services	Premier and Cabinet
Treasury and Finance	Treasury and Finance	Economic Development, Jobs, Transport and Resources	Premier and Cabinet	
Parliament	Parliament			
Courts	Courts			

Source: Public Accounts and Estimates Committee, based on performance measures as disclosed in Budget Paper No.3, 2014-15 and 2015-16.

2 Department of Economic Development, Jobs, Transport and Resources

The Department of Economic Development, Jobs, Transport and Resources is responsible for supporting the following portfolios:

Agriculture	Public Transport
Creative Industries	Regional Development
Employment	Roads and Road Safety
Energy and Resources	Small Business, Innovation and Trade
Industrial Relations	Tourism and Major Events
Industry	Training and Skills (also supported by the Department of Education and Training)
Ports	

Agriculture

The Committee received evidence from the **Hon. Jaala Pulford MLC**, Minister for Agriculture, on 18 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Luke Wilson, Lead Deputy Secretary, Agriculture, Energy and Resources Group; and Ms Lill Healy, Executive Director, Agriculture Policy, Agriculture, Energy and Resources Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Minister's introductory slide presentation and tabled documents when available.

Creative Industries

The Committee received evidence from the **Hon. Martin Foley MP**, Minister for Creative Industries, on 19 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Andrew Abbott, Deputy Secretary, Creative Victoria; and Mr Michael Hudson, Director, Design and Screen Industry Development, Creative Victoria, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Employment

The Committee received evidence from the **Hon. Jacinta Allan MP**, Minister for Employment, on 15 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Mr Matt Carrick, Deputy Secretary, Investment and Trade, Economic Development, Employment and Innovation Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Energy and Resources

The Committee received evidence from the **Hon. Lily D'Ambrosio MP**, Minister for Energy and Resources, on 22 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Luke Wilson, Lead Deputy Secretary, Agriculture, Energy and Resources Group; and Ms Kylie White, Deputy Secretary, Energy and Earth Resources, Agriculture, Energy and Resources Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Industrial Relations

The Committee received evidence from the **Hon. Natalie Hutchins MP**, Minister for Industrial Relations, on 21 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Mr Matt O'Connor, Deputy Secretary, Industrial Relations Victoria, Economic Development, Employment and Innovation Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Industry

The Committee received evidence from the **Hon. Lily D'Ambrosio MP**, Minister for Industry, on 22 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Mr Jay Meek, Acting Deputy Secretary, Business Engagement, Economic Development, Employment and Innovation Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Ports

The Committee received evidence from the **Hon. Luke Donnellan MP**, Minister for Ports, on 22 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Gary Liddle, Lead Deputy Secretary, Transport Group; and Ms Vicky Hudson, Executive Director, Ports and Network Integration, Transport Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Public Transport

The Committee received evidence from the **Hon. Jacinta Allan MP**, Minister for Public Transport, on 15 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Mr Gary Liddle, Lead Deputy Secretary, Transport Group; Mr Corey Hannett, Coordinator-General, Major Transport Infrastructure Program; and Mr Mark Wild, Chief Executive Officer, Public Transport Victoria, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Minister's introductory slide presentation and tabled documents when available.

Regional Development

The Committee received evidence from the **Hon. Jaala Pulford MLC**, Minister for Regional Development, on 18 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Mr Lachlan Bruce, CEO and Deputy Secretary, Regional Development Victoria, Economic Development, Employment and Innovation Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Roads and Road Safety

The Committee received evidence from the **Hon. Luke Donnellan MP**, Minister for Roads and Road Safety, on 22 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; and Mr Gary Liddle, Lead Deputy Secretary, Transport Group, all from the Department of Economic Development, Jobs, Transport and Resources; and Mr John Merritt, Chief Executive Officer, VicRoads.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Small Business, Innovation and Trade

The Committee received evidence from the **Hon. Adem Somyurek MLC**, Minister for Small Business, Innovation and Trade, on 21 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Dr Amanda Caples, Acting Deputy Secretary, Innovation and Technology, Economic Development, Employment and Innovation Group, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Tourism and Major Events

The Committee received evidence from the **Hon. John Eren MP**, Minister for Tourism and Major Events, on 19 May 2015.

The Minister was assisted by Mr Richard Bolt, Secretary; Ms Sue Eddy, Lead Deputy Secretary, Financial Management and Technology Services Group; Mr Justin Hanney, Lead Deputy Secretary, Economic Development, Employment and Innovation Group; and Mr Leigh Harry, Chief Executive Officer, Tourism Victoria, all from the Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Training and Skills

This portfolio is discussed under the Department of Education and Training (see Chapter 3).

3 Department of Education and Training

The Department of Education and Training is responsible for supporting the following portfolios:

Education

Training and Skills (also supported by the Department of Economic Development, Jobs, Transport and Resources)

Families and Children (also supported by the Department of Health and Human Services)

Education

The Committee received evidence from the **Hon. James Merlino MP**, Minister for Education, on 12 May 2015.

The Minister was assisted by Ms Gill Callister, Secretary; Mr Jim Miles, Deputy Secretary, Infrastructure and Finance Services; Ms Penny Croser, Acting Deputy Secretary, Early Childhood and School Education Group; and Mr Simon Kent, Deputy Secretary, Strategy and Review Group, all from the Department of Education and Training.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Minister's introductory slide presentation and a tabled document when available.

Families and Children

The Committee received evidence from the **Hon. Jenny Mikakos MLC**, Minister for Families and Children, on 20 May 2015.

The Minister was assisted by Ms Gill Callister, Secretary; Mr Jim Miles, Deputy Secretary, Infrastructure and Finance Services Group; Ms Penny Croser, Acting Deputy Secretary, Early Childhood and School Education Group; and Ms Susan McDonald, Executive Director, Early Years and Primary Reform Division, Early Childhood and School Education Group; all from the Department of Education and Training.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Training and Skills

The Committee received evidence from the **Hon. Steve Herbert MP**, Minister for Training and Skills, on 14 May 2015.

The Minister was assisted by Ms Gill Callister, Secretary; Mr Rob Wood, Deputy Secretary, Higher Education and Skills Group; and Mr Jim Miles, Deputy Secretary, Infrastructure and Finance Services Group, all from the Department of Education and Training; and Mr Julian Hill, Executive Director, International Education and Migration, Economic Development Employment and Innovation Group, Department of Economic Development, Jobs, Transport and Resources.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

4 Department of Environment, Land, Water and Planning

The Department of Environment, Land, Water and Planning is responsible for supporting the following portfolios:

Environment, Climate Change and Water

Planning

Local Government

Environment, Climate Change and Water

The Committee received evidence from the **Hon. Lisa Neville MP**, Minister for Environment, Climate Change and Water, on 14 May 2015.

The Minister was assisted by Mr Adam Fennessy, Secretary; Ms Emily Phillips, Deputy Secretary, Water and Catchments; Mr Paul Smith, Deputy Secretary, Land, Fire and Environment; Ms Carolyn Jackson, Executive Director, Finance and Planning; and Mr Alan Goodwin, Chief Fire Officer, Land, Fire and Environment, all from the Department of Environment, Land, Water and Planning.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Local Government

The Committee received evidence from the **Hon. Natalie Hutchins MP**, Minister for Local Government, on 21 May 2015.

The Minister was assisted by Mr Adam Fennessy, Secretary; Ms Carolyn Jackson, Executive Director, Finance and Planning; Mr Mark Curry, Executive Director, Local Government Victoria; and Mr Colin Morrison, Director, Governance and Funding Programs, Local Government Victoria, all from the Department of Environment, Land, Water and Planning.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Planning

The Committee received evidence from the **Hon. Richard Wynne MP**, Minister for Planning, on 15 May 2015.

The Minister was assisted by Mr Adam Fennessy, Secretary; Mr John Ginivan, Executive Director, Planning and Building Systems; Ms Fiona Delahunt, Executive Director, Forward Policy and Business Strategy; and Ms Carolyn Jackson, Executive Director, Finance and Planning, all from the Department of Environment, Land, Water and Planning.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

5 Department of Health and Human Services

The Department of Health and Human Services is responsible for supporting the following portfolios:

Ambulance Services	Mental Health
Families and Children (also supported by the Department of Education and Training)	Sport
Health	Youth Affairs
Housing, Disability and Ageing	

Ambulance Services

The Committee received evidence from the **Hon. Jill Hennessy MP**, Minister for Ambulance Services, on 13 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Mr Lance Wallace, Deputy Secretary, Corporate Services; and Ms Frances Diver, Deputy Secretary, Health, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Families and Children

This portfolio is discussed under the Department of Education and Training (see Chapter 3).

Health

The Committee received evidence from the **Hon. Jill Hennessy MP**, Minister for Health, on 13 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Mr Lance Wallace, Deputy Secretary, Corporate Services; Ms Frances Diver, Deputy Secretary, Health Service Performance and Programs; and Professor Chris Brook, Chief Adviser, Innovation, Safety and Quality, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Minister's introductory slide presentation and tabled documents when available.

Housing, Disability and Ageing

The Committee received evidence from the **Hon. Martin Foley MP**, Minister for Housing, Disability and Ageing, on 19 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Mr Arthur Rogers, Deputy Secretary, Social Housing and NDIS Reform; Mr Lance Wallace, Deputy Secretary, Corporate Services; and Ms Katy Haire, Deputy Secretary, Service Design and Operations, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Mental Health

The Committee received evidence from the **Hon. Martin Foley MP**, Minister for Mental Health, on 19 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Mr Lance Wallace, Deputy Secretary, Corporate Services; Mr Paul Smith, Deputy Secretary, Mental Health, Wellbeing, Social Capital and Ageing; and Ms Leanne Beagley, Director, Mental Health, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Sport

The Committee received evidence from the **Hon. John Eren MP**, Minister for Sport, on 19 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Mr Lance Wallace, Deputy Secretary, Corporate Services; Mr Paul Smith, Deputy Secretary, Mental Health, Wellbeing, Social Capital and Ageing; and Mr Nick Foa, Acting General Manager, Sport and Recreation, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Youth Affairs

The Committee received evidence from the **Hon. Jenny Mikakos MLC**, Minister for Youth Affairs, on 20 May 2015.

The Minister was assisted by Dr Pradeep Philip, Secretary; Ms Annalise Bamford, Director, Youth and Disability; Mr Paul Smith, Deputy Secretary, Mental Health, Wellbeing, Social Capital and Ageing; and Ms Jill McCabe, Director, Community and Economic Participation, all from the Department of Health and Human Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

6 Department of Justice and Regulation

The Department of Justice and Regulation is responsible for supporting the following portfolios:

Attorney-General	Emergency Services
Consumer Affairs, Gaming and Liquor Regulation	Police
Corrections	Racing

Attorney-General

The Committee received evidence from the **Hon. Martin Pakula MP**, Attorney-General, on 13 May 2015.

The Attorney-General was assisted by Mr Greg Wilson, Secretary; Mr Donald Speagle, Deputy Secretary, Civil Justice; Ms Marisa De Cicco, Deputy Secretary, Criminal Justice; and Mr Shaun Condron, Chief Finance Officer, all from the Department of Justice and Regulation; and Mr Alan Clayton, Chief Executive Officer, Court Services Victoria.

During this hearing the Committee also received evidence relating to Court Services Victoria.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Attorney-General's introductory slide presentation when available.

Consumer Affairs, Gaming and Liquor Regulation

The Committee received evidence from the **Hon. Jane Garrett MP**, Minister for Consumer Affairs, Gaming and Liquor Regulation, on 20 May 2015.

The Minister was assisted by Mr Greg Wilson, Secretary; Mr Shaun Condron, Chief Finance Officer; Ms Cate Carr, Executive Director, Liquor, Gaming and Racing; and Mr Phil D'Adamo, Acting Deputy Secretary, Regulation, all from the Department of Justice and Regulation.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Corrections

The Committee received evidence from the **Hon. Wade Noonan MP**, Minister for Corrections, on 12 May 2015.

The Minister was assisted by Mr Greg Wilson, Secretary; Mr Shaun Condron, Chief Finance Officer; and Ms Julia Griffith, Deputy Secretary, Corrections, all from the Department of Justice and Regulation; and Ms Jan Shuard, Commissioner, Corrections Victoria.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Emergency Services

The Committee received evidence from the **Hon. Jane Garrett MP**, Minister for Emergency Services, on 20 May 2015.

The Minister was assisted by Mr Greg Wilson, Secretary, Department of Justice and Regulation; Mr Shaun Condron, Chief Finance Officer, Department of Justice and Regulation; Mr Neil Robertson, Deputy Secretary, Emergency Management, Department of Justice and Regulation, and Chief Executive, Emergency Management Victoria; and Commissioner Craig Lapsley, Emergency Management Victoria.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Police

The Committee received evidence from the **Hon. Wade Noonan MP**, Minister for Police, on 12 May 2015.

The Minister was assisted by Mr Greg Wilson, Secretary, Department of Justice and Regulation; Acting Chief Commissioner Tim Cartwright, Victoria Police; Mr Tony Bates, Executive Director, Business Services, Victoria Police; and Ms Marisa De Cicco, Deputy Secretary, Criminal Justice, Department of Justice and Regulation.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Racing

The Committee received evidence from the **Hon. Martin Pakula MP**, Minister for Racing, on 13 May 2015.

The Minister was assisted by Mr Greg Wilson, Secretary; Ms Cate Carr, Executive Director, Liquor, Gaming and Racing; Mr Ged Prescott, Manager, Office of Racing; and Mr Shaun Condron, Chief Finance Officer, all from the Department of Justice and Regulation.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

7 Department of Premier and Cabinet

The Department of Premier and Cabinet is responsible for supporting the following portfolios:

Premier of Victoria	Prevention of Family Violence
Aboriginal Affairs	Special Minister of State
Equality	Veterans
Multicultural Affairs	Women

Premier of Victoria

The Committee received evidence from the **Hon. Daniel Andrews MP**, Premier of Victoria, on 8 May 2015.

The Premier was assisted by Mr Chris Eccles, Secretary; Ms Rebecca Falkingham, Deputy Secretary, Social Policy and Service Delivery Reform; Mr Simon Phemister, Deputy Secretary, Economic Policy and State Productivity; and Mr Ryan Phillips, General Counsel, all from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Premier's introductory slide presentation when available.

Aboriginal Affairs

The Committee received evidence from the **Hon. Natalie Hutchins MP**, Minister for Aboriginal Affairs, on 21 May 2015.

The Minister was assisted by Ms Rebecca Falkingham, Deputy Secretary, Social Policy and Service Delivery Reform, Department of Premier and Cabinet; Ms Angela Singh, Executive Director, Office of Aboriginal Affairs Victoria; Ms Athena Andriotis, Director, Strategic Policy and Coordination, Office of Aboriginal Affairs Victoria; and Ms Jane Sweeney, Director, Heritage Services, Office of Aboriginal Affairs Victoria.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Equality

The Committee received evidence from the **Hon. Martin Foley MP**, Minister for Equality, on 19 May 2015.

The Minister was assisted by Ms Rebecca Falkingham, Deputy Secretary, Social Policy and Service Delivery Reform; Ms Anna Faithful, Acting Executive Director, Women and Equality, NDIS and Royal Commission Engagement; and Mr Mark Duckworth, Chief Resilience Officer, all from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Multicultural Affairs

The Committee received evidence from the **Hon. Robin Scott MP**, Minister for Multicultural Affairs, on 14 May 2015.

The Minister was assisted by Mr Mark Duckworth, Chief Resilience Officer, Community Resilience Unit; and Mr Hakan Akyol, Director, Office of Multicultural Affairs and Citizenship, both from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Prevention of Family Violence

The Committee received evidence from the **Hon. Fiona Richardson MP**, Minister for Prevention of Family Violence, on 21 May 2015.

The Minister was assisted by Ms Rebecca Falkingham, Deputy Secretary, Social Policy and Service Delivery Reform; and Ms Anna Faithfull, Acting Executive Director, Women and Equality, NDIS and Royal Commission Engagement; both from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Minister's introductory slide presentation and a tabled document when available.

Special Minister of State

The Committee received evidence from the **Hon. Gavin Jennings MLC**, Special Minister of State, on 21 May 2015.

The Minister was assisted by Mr Chris Eccles, Secretary; Ms Kym Peake, Deputy Secretary, Governance, Policy and Coordination; and Mr Ryan Phillips, General Counsel, all from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Veterans

The Committee received evidence from the **Hon. John Eren MP**, Minister for Veterans, on 19 May 2015.

The Minister was assisted by Mr Joshua Puls, Director, Veterans Branch; and Ms Angela Bourke, Manager, Veterans Branch, both from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Women

The Committee received evidence from the **Hon. Fiona Richardson MP**, Minister for Women, on 21 May 2015.

The Minister as assisted by Ms Rebecca Falkingham, Deputy Secretary, Social Policy and Service Delivery Reform; and Ms Anna Faithfull, Acting Executive Director, Women and Equality, NDIS and Royal Commission Engagement; both from the Department of Premier and Cabinet.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

8 Department of Treasury and Finance

The Department of Treasury and Finance is responsible for supporting the following portfolios:

Finance

Treasurer

Finance

The Committee received evidence from the **Hon. Robin Scott MP**, Minister for Finance, on 14 May 2015.

The Minister was assisted by Mr David Martine, Secretary, Department of Treasury and Finance; Ms Gayle Porthouse, Deputy Secretary, Department of Treasury and Finance; Ms Janet Dore, Chief Executive Officer, Transport Accident Commission; and Mr Ian Sargent, Chief Financial Officer, WorkSafe.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Minister's introductory slide presentation when available.

Treasurer

The Committee received evidence from the **Hon. Tim Pallas MP**, Treasurer, on 8 May 2015.

The Treasurer was assisted by Mr David Martine, Secretary; Ms Melissa Skilbeck, Deputy Secretary, Budget and Finance; Mr David Webster, Deputy Secretary, Commercial; and Mr Michael Brennan, Deputy Secretary, Economic, all from the Department of Treasury and Finance.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing, the Treasurer's introductory slide presentation and tabled documents when available.

9 Parliamentary Departments

The Committee received evidence from the **Hon. Bruce Atkinson MLC**, President of the Legislative Council, and the **Hon. Telmo Languiller MP**, Speaker of the Legislative Assembly, on 20 May 2015.

The Presiding Officers were assisted by Mr Andrew Young, Acting Clerk of the Legislative Council; Mr Ray Purdey, Clerk of the Legislative Assembly and Mr Peter Lochert, Secretary, Department of Parliamentary Services.

Visit www.parliament.vic.gov.au/paec to view a transcript of the hearing and the Presiding Officers' introductory slide presentation when available.

Appendix 1 List of hearings by portfolio

Portfolio	Minister	Department	See page
Aboriginal Affairs	Hon. Natalie Hutchins MP	DPC	18
Agriculture	Hon. Jaala Pulford MLC	DEDJTR	6
Ambulance Services	Hon. Jill Hennessy MP	DHHS	14
Attorney-General (including Court Services Victoria)	Hon. Martin Pakula MP	DJR	16
Consumer Affairs, Gaming and Liquor Regulation	Hon. Jane Garrett MP	DJR	16
Corrections	Hon. Wade Noonan MP	DJR	16
Creative Industries	Hon. Martin Foley MP	DEDJTR	6
Education	Hon. James Merlino MP	DET	11
Emergency Services	Hon. Jane Garrett MP	DJR	17
Employment	Hon. Jacinta Allan MP	DEDJTR	7
Energy and Resources	Hon. Lily D'Ambrosio MP	DEDJTR	7
Environment, Climate Change and Water	Hon. Lisa Neville MP	DELWP	13
Equality	Hon. Martin Foley MP	DPC	18
Families and Children	Hon. Jenny Mikakos MLC	DET/DHHS	11
Finance	Hon. Robin Scott MP	DTF	21
Health	Hon. Jill Hennessy MP	DHHS	14
Housing, Disability and Ageing	Hon. Martin Foley MP	DHHS	15
Industrial Relations	Hon. Natalie Hutchins MP	DEDJTR	7
Industry	Hon. Lily D'Ambrosio MP	DEDJTR	8
Local Government	Hon. Natalie Hutchins MP	DELWP	13
Mental Health	Hon. Martin Foley MP	DHHS	15
Multicultural Affairs	Hon. Robin Scott MP	DPC	19
Parliamentary departments	Hon. Bruce Atkinson MLC (President) and Hon. Telmo Languiller MP (Speaker)	Parliament	22
Planning	Hon. Richard Wynne MP	DELWP	13
Police	Hon. Wade Noonan MP	DJR	17
Ports	Hon. Luke Donnellan MP	DEDJTR	8
Premier of Victoria	Hon. Daniel Andrews MP	DPC	18
Prevention of Family Violence	Hon. Fiona Richardson MP	DPC	19
Public Transport	Hon. Jacinta Allan MP	DEDJTR	8
Racing	Hon. Martin Pakula MP	DJR	17
Regional Development	Hon. Jaala Pulford MLC	DEDJTR	9
Roads and Road Safety	Hon. Luke Donnellan MP	DEDJTR	9
Small Business, Innovation and Trade	Hon. Adem Somyurek MLC	DEDJTR	9
Special Minister of State	Hon. Gavin Jennings MLC	DPC	19
Sport	Hon. John Eren MP	DHHS	15
Tourism and Major Events	Hon. John Eren MP	DEDJTR	10
Training and Skills	Hon. Steve Herbert MP	DET/DEDJTR	12
Treasurer	Hon. Tim Pallas MP	DTF	21
Veterans	Hon. John Eren MP	DPC	19
Women	Hon. Fiona Richardson MP	DPC	20
Youth Affairs	Hon. Jenny Mikakos MLC	DHHS	15

Appendix 2 Machinery-of-government changes to portfolios

Portfolios at the 2014-15 Budget	Portfolios at the 2015-16 Budget
Aboriginal Affairs	Aboriginal Affairs
Ageing	Agriculture
Agriculture and Food Security	Ambulance Services
Assistant Treasurer	Attorney-General
Attorney-General	Consumer Affairs, Gaming and Liquor Regulation
Aviation Industry	Corrections
Bushfire Response	Creative Industries
Children and Early Childhood Development	Education
Community Services	Emergency Services
Consumer Affairs	Employment
Corrections	Energy and Resources
Crime Prevention	Environment, Climate Change and Water
Disability Services and Reform	Equality
Education	Families and Children
Employment and Trade	Finance
Energy and Resources	Health
Environment and Climate Change	Housing, Disability and Ageing
Finance	Industrial Relations
Health	Industry
Higher Education and Skills	Local Government
Housing	Mental Health
Industrial Relations	Multicultural Affairs
Innovation	Planning
Liquor and Gaming Regulation	Police
Local Government	Ports
Major Projects	Premier
Manufacturing	Prevention of Family Violence
Mental Health	Public Transport
Multicultural Affairs and Citizenship	Racing
Planning	Regional Development
Police and Emergency Services	Roads and Road Safety
Ports	Small Business, Innovation and Trade
Premier	Special Minister of State
Public Transport	Sport
Racing	Tourism and Major Events
Regional and Rural Development	Training and Skills
Regional Cities	Treasurer
Roads	Veterans
Small Business	Women
Sport and Recreation	Youth Affairs
State Development	
Technology	
The Arts	
Tourism and Major Events	
Treasurer	
Veterans' Affairs	
Water	
Women's Affairs	
Youth Affairs	